



Positive clinical updates on Caribou's off-the-shelf CAR-T cell therapy programs:

- **Vispa-cel for r/r LBCL**
(vispacabtagene regedleucel; CB-010)
- **CB-011 for r/r MM**

NOVEMBER 3, 2025



Important information

Forward-looking statements

This presentation contains forward-looking statements (FLS) within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements are subject to a number of known and unknown risks, assumptions, uncertainties, and other factors that may cause the actual results, levels of activity, performance, or achievements of Caribou Biosciences, Inc. (the “Company,” “Caribou,” “we,” or “its”) to be materially different from those expressed or implied by any forward-looking statements. In some cases, you can identify forward-looking statements by terms such as “may,” “will,” “should,” “expect,” “likely,” “plan,” “anticipate,” “could,” “intend,” “target,” “project,” “contemplate,” “believe,” “estimate,” “predict,” “potential,” “contribute to,” or “continue” or the negative of these terms or other similar expressions, although not all forward-looking statements contain these words. All statements, other than statements of historical facts contained in this presentation, are forward-looking statements, including but not limited to any statements regarding the initiation, timing, progress, strategy, plans, objectives, expectations (including as to the results) with respect to the Company’s CAR-T cell therapy product candidate clinical trials, including its expectations regarding the timing of initiating dose expansion by the end of 2025 and reporting dose expansion data, along with longer follow-up data on dose escalation, in 2026 from its ongoing CaMMouflage Phase 1 clinical trial for CB-011 in patients with relapsed or refractory multiple myeloma; the expected design, protocol, and timing of initiation of the pivotal phase 3 clinical trial for vispa-cel in 2L LBCL CD19-naïve patients; its ability to successfully develop its CAR-T cell therapy product candidates and to obtain and maintain regulatory approval for these product candidates; the projected manufacturing costs for its CAR-T cell therapy product candidates; the potential commercial opportunities for its CAR-T cell therapy product candidates; the likelihood of its clinical trials demonstrating safety and efficacy of its CAR-T cell therapy product candidates; the beneficial characteristics, safety, efficacy, therapeutic effects, and potential advantages of its CAR-T cell therapy product candidates; the expected timing or likelihood of regulatory filings and approval for its CAR-T cell therapy product candidates; its expected cash, cash equivalents, and marketable securities as of September 30, 2025; and the sufficiency and anticipated use of its existing capital resources to fund its future operating expenses and capital expenditure requirements and needs for additional financing.

As a result of many factors, including but not limited to, risks related to its limited operating history, history of net operating losses, financial position, and its need for and ability to raise substantial additional capital to fund its operations and CAR-T cell therapy product candidate development including the ability to fully fund its pivotal phase 3 trial for vispa-cel, and the potential dilution to its stockholders resulting therefrom; risks associated with the initiation, cost, timing, progress, and results of current and future clinical trials, including risks associated with the manufacturing of its product candidates; the risk that initial, preliminary, or interim clinical trial data will not ultimately be predictive of the safety and efficacy of its CAR-T cell therapy product candidates or that clinical outcomes may differ as patient enrollment continues and as more clinical data becomes available or different conclusions or considerations are reached once additional data have been received and fully evaluated; risks related to its ability to obtain and maintain regulatory approval for its product candidates; risks of it not being ultimately able to commercialize its product candidates; risks that its product candidates, if approved, may not gain market acceptance due to negative public opinion and increased regulatory scrutiny of cell therapies involving genome editing; risks related to its ability to meet future regulatory standards with respect to its products; risks related to the substantial uncertainty regarding the current U.S. Administration’s initiatives and how these might impact the U.S. Food and Drug Administration (the “FDA”) and other government agencies in their implementation of laws, regulations, policies, and guidance; risks related to its ability to establish and/or maintain intellectual property rights covering its product candidates and genome-editing technology; risks of third parties asserting that its product candidates infringe their patents; risks related to developments of its competitors and its industry; risks related to its reliance on third parties to conduct its clinical trials and manufacture its product candidates; risks caused by public health crises or geopolitical events on its business and operations; risks related to the volatility of its stock price and its potential failure to meet the continuing listing requirements of Nasdaq; and other risks described in greater detail in its filings with the Securities and Exchange Commission (the “SEC”), including the section titled “Risk Factors” of its Annual Report on Form 10-K for the year ended December 31, 2024, and other filings the Company makes with the SEC, the events and circumstances reflected in its forward-looking statements may not be achieved or may not occur, and actual results could differ materially from those described in or implied by the forward-looking statements contained in this presentation. As a result of these risks, you should not place undue reliance on these forward-looking statements. The forward-looking statements in this presentation are made only as of the date hereof. Except to the extent required by law, the Company assumes no obligation and does not intend to update any of these forward-looking statements after the date of this presentation or to conform these statements to actual or revised expectations.

Inherent limitations of comparisons with other immunotherapies

Caution should be exercised when interpreting results from separate trials involving other immunotherapies. The clinical trial results of other immunotherapies presented or referenced in these slides have been derived from publicly available reports of clinical trials not conducted by the Company, and the Company has not performed any head-to-head trials comparing any of these other immunotherapies with vispa-cel or CB-011. As such, the results of these other clinical trials may not be comparable to clinical results for vispa-cel or CB-011 and may not accurately reflect the true relative efficacy and safety advantages of vispa-cel or CB-011 in comparison to the other immunotherapies presented. The designs of these other trials vary in material ways from the design of the clinical trial for vispa-cel or CB-011, including with respect to patient populations, follow-up times, the clinical trial phase, and subject characteristics. Most of the other trials presented or referenced in these slides have greater patient populations and patient cohorts and longer follow-up times. Accordingly, it is possible that when vispa-cel or CB-011 is evaluated in equally large patient populations over an equally long time period, their safety and efficacy benefits relative to other immunotherapies may be diminished or eliminated.

As a result, cross-trial comparisons may have no interpretive value on vispa-cel or CB-011’s existing or future results. For further information and to understand these material differences, you should read the reports for the other immunotherapies’ clinical trials and the sources included in this presentation.

This presentation discusses product candidates that have not yet been approved for marketing by the FDA. No representation is made as to the safety or effectiveness of these product candidates for the therapeutic uses for which they are being evaluated. From time to time, the Company may release additional data from its ANTLER phase 1 clinical trial and its CaMMouflage phase 1 clinical trial. The Company makes no representations regarding such additional clinical data or the timing of its release, or whether any such data will support or contradict the findings of any clinical data reported earlier.

This presentation shall not constitute an offer to sell or the solicitation of an offer to buy any securities.



Two exciting clinical readouts to share with you today

Opening remarks

Rachel Haurwitz, PhD, *President and CEO, Caribou Biosciences*

ANTLER Phase 1 trial data

Mehdi Hamadani, MD, *Medical College of Wisconsin*

Pivotal trial study design

Tina Albertson, MD, PhD, *CMO, Caribou Biosciences*

CaMMouflage Phase 1 dose escalation data

Adriana Rossi, MD, *Mount Sinai*

Discussion with clinicians

Tina Albertson, MD, PhD, *CMO, Caribou Biosciences*

Joseph McGuirk, DO, *University of Kansas Cancer Center*

Adriana Rossi, MD, *Mount Sinai*

Concluding remarks

Q&A



Caribou has the blueprint for allogeneic CAR-T cell therapies

We leveraged our large clinical data set to identify key attributes



chRDNA for precision genome editing

>140
patients
dosed



Vispa-cel (CB-010) efficacy and durability on par with autologous CAR-Ts; safety unlocks outpatient use

Armoring for functional persistence



Anti-CD19 targeting
Checkpoint disruption



Anti-BCMA targeting
Immune cloaking



Partial HLA matching



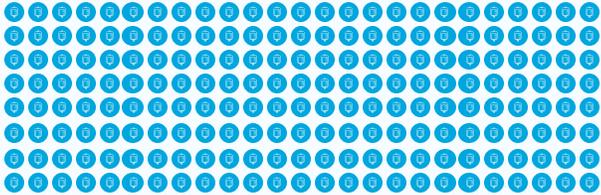
Donor age



CB-011 drives deep, durable responses with best-in-class allo CAR-T potential for r/r multiple myeloma



Vispa-cel: delivering on the allogeneic CAR-T cell therapy promise

	Autologous CAR-Ts ¹	Vispa-cel
Access	<p>~75% of 2L LBCL patients do not receive auto CAR-Ts²</p> 	<p>Many more patients could be served with off-the-shelf CAR-T cells</p> 
Speed	<p>Weeks to months for treatment³</p> 	<p>Eligibility to treatment on the same day⁴</p> 
Scale	<p>1 dose per manufacturing batch</p> 	<p>Sufficient yield for 200-300 doses per manufacturing batch</p> 
Mfg	<p>Multiple manufacturing plants</p> 	<p>One 500 ft² suite at a CDMO Potential for 96% lower COGS than current autologous CAR-Ts</p> 

¹Based on previously reported data from approved autologous CAR-T therapies; Caribou has not performed any comparative analysis directly with such therapies (see Important Information)

²Perales, M-A, et al. Poster 549, 2025 Tandem Meetings

³Mikhael, J. et al. JCO Oncology Practice 2022 18:12, 800-807

⁴Data on file

2L: second-line; CDMO: contract development and manufacturing organization; LBCL: large B cell lymphoma

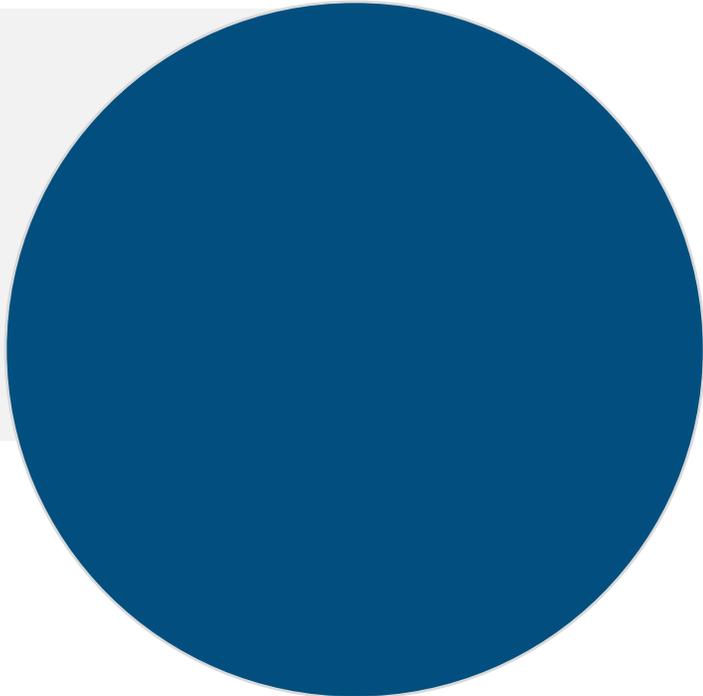


Cohort criteria and breakdown of patient numbers

Confirmatory cohort

N=22

- CD19n
- 2L LBCL
- 80M dose level
- 4+ HLA matching

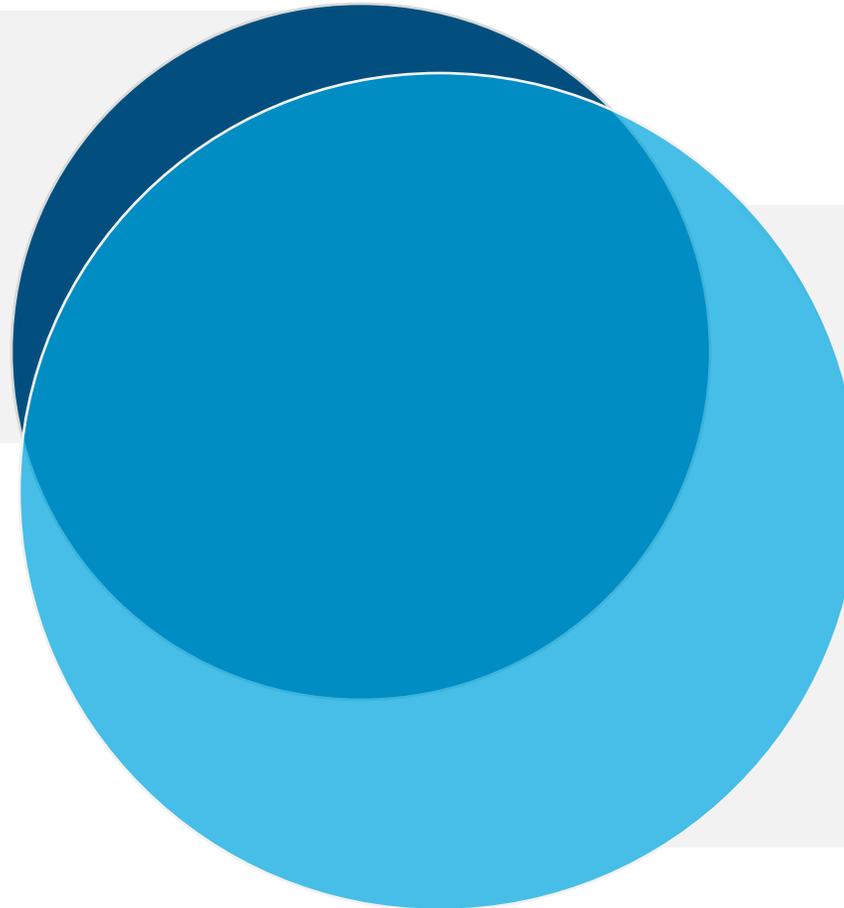


Cohort criteria and breakdown of patient numbers

Confirmatory cohort

N=22

- CD19n
- 2L LBCL
- 80M dose level
- 4+ HLA matching



Optimized cohort

N=35

- CD19n
- LBCL
 - 2L (N=32)
 - 3L+ (N=3)
- 40M, 80M, 120M dose levels
- 2+ HLA matching
- Young donor, <30 yo

Cohort criteria and breakdown of patient numbers

Confirmatory cohort

N=22

- CD19n
- 2L LBCL
- 80M dose level
- 4+ HLA matching

2 pts old donor

20 pts from confirmatory cohort w/ 4+ HLA and young donor

Optimized cohort

N=35

- CD19n
- LBCL
 - 2L (N=32)
 - 3L+ (N=3)
- 40M, 80M, 120M dose levels
- 2+ HLA matching
- Young donor, <30 yo

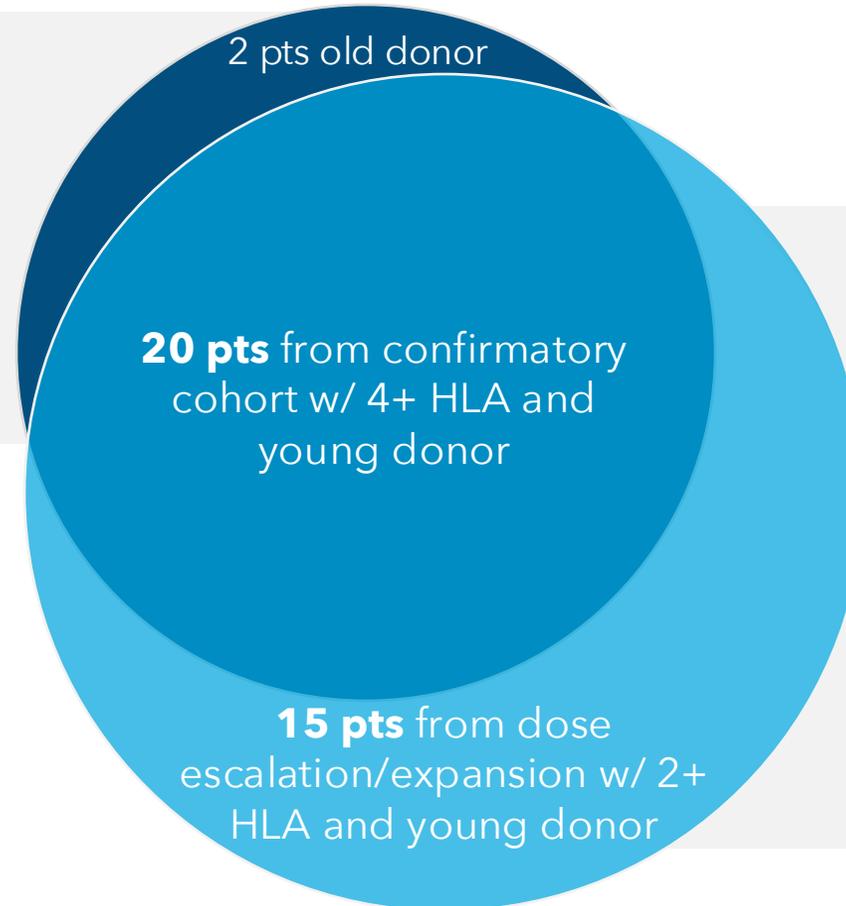


Cohort criteria and breakdown of patient numbers

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Optimized cohort

N=35

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- LBCL
 - 2L (N=32)
 - 3L+ (N=3)
- 40M, 80M, 120M dose levels
- 2+ HLA matching
- Young donor, <30 yo



Vispa-cel drives deep, durable responses, demonstrating best-in-class allogeneic CAR-T cell therapy potential for r/r LBCL



Efficacy and durability on par with autologous CAR-T cells¹



Pivotal trial in 2L LBCL

Expected trial design²: randomized, controlled trial in CD19-naïve, auto CAR-T- and transplant-ineligible patients; control arm to be treated with investigator choice of standard of care immunochemotherapy regimens

Potential best-in-class allogeneic CAR-T cell therapy for safety, efficacy, and durability with optimized vispa-cel³

86%
ORR

63%
CR rate

53%
12-month PFS

No GvHD or Gr 3+ ICANS, <5% grade 3+ CRS, and manageable rates of infections and prolonged cytopenias⁴

¹Based on previously reported data from approved autologous CAR-T cell therapies; Caribou has not performed any comparative analysis directly with autologous CAR-T cell therapies (see Important Information)

²Pivotal study approach based on interactions with the FDA to date; the Company intends to further refine the pivotal trial design through continued engagement with the FDA prior to initiation of pivotal trial

³N=35; CD19 naïve, LBCL patients treated with 40M, 80M, or 120M vispa-cel CAR-T cells optimized for multiple factors, including 2+HLA matched and young donor

⁴Prolonged cytopenias are defined as Grade 3 or 4 neutropenia, thrombocytopenia, or anemia ongoing at day 28 (+/- 5 days) post CAR-T infusion, based on laboratory data, distinct from investigator-reported clinical adverse events.

2L: second-line; CR: complete response; CRS: cytokine release syndrome; GvHD: graft versus host disease; ICANS: immune effector cell-associated neurotoxicity syndrome; ORR: overall response rate; PFS: progression-free survival; r/r: relapsed or refractory
Efficacy data cutoff 29Sept2025; safety data cutoff 02Sept2025



Presenting ANTLER Phase 1 clinical trial data



Mehdi Hamadani, MD

Professor of medicine and section chief of hematologic malignancies and investigator for the ANTLER trial

Medical College of Wisconsin

Disclosures

Research support/funding: ADC Therapeutics, Spectrum Pharmaceuticals, Astellas Pharma
Consultancy: Autolus, Forte Biosciences, Byondis, Kite, Daiichi Sankyo, BMS, Caribou
Speaker's bureau: AstraZeneca, ADC Therapeutics, BeiGene, Kite, Sobi
DMC: Myeloid Therapeutics (2023), CRISPR (2024)

Caribou clinical data | November 3, 2025
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84 patients dosed with vispa-cel in ANTLER Phase 1 trial

Eligibility

- Dose escalation: aggressive r/r B-NHL¹ with ≥ 2 prior lines of chemoimmunotherapy or primary refractory
- Dose expansion: second-line LBCL²

Exclusion

- Prior CD19-targeted therapy for CD19 naïve cohorts

ANTLER trial design for all cohorts



Lymphodepletion
Cyclophosphamide
(60 mg/kg/d for 2 days)
followed by fludarabine
(25 mg/m²/d for 5 days)³

**SINGLE DOSE
of vispa-cel**

Part of trial	Patient population	N	CD19 naïve
Dose escalation	r/r B-NHL	16	Yes
Dose expansion	2L LBCL	41	Yes
Confirmatory cohort	2L LBCL 4+ HLA match	22	Yes
CD19 relapsed	LBCL	5	No

NCT04637763

¹B-NHL subtypes include: DLBCL (diffuse large B cell lymphoma), HGBL (high-grade B cell lymphoma), tFL (transformed DLBCL from follicular lymphoma), PMBCL (primary mediastinal large B cell lymphoma), FL (follicular lymphoma, with POD24 (high risk)), MCL (mantle cell lymphoma), MZL (marginal zone lymphoma)

²LBCL subtypes include: DLBCL NOS (not otherwise specified), HGBL, transformed DLBCL from FL or MZL, and PMBCL

³Clin Cancer Res. 2011 July 1; 17(13): 4550-4557. doi:10.1158/1078-0432.CCR-11-0116

2L: second-line; B-NHL: B cell non-Hodgkin lymphoma; LBCL: large B cell lymphoma; r/r relapsed or refractory

Caribou clinical data | November 3, 2025

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Baseline characteristics for patients enrolled in ANTLER

Patient and disease characteristics	All patients N=84	Confirmatory cohort ¹ N=22	Optimized profile ² N=35
Age, years, median (range)	66 (20-86)	61 (20-83)	63 (20-86)
Male, n (%)	64 (76)	16 (73)	25 (71)
ECOG, n (%)			
0	40 (48)	13 (59)	19 (54)
1	44 (52)	9 (41)	16 (46)
NHL subtype, n (%)			
DLBCL, NOS	48 (57)	14 (64)	21 (60)
HGBL	13 (15)	4 (18)	5 (14)
tFL	14 (17)	4 (18)	7 (20)
tMZL	1 (1)	-	1 (3)
PMBCL	2 (2)	-	1 (3)
MCL	3 (4)	-	-
FL	2 (2)	-	-
MZL	1 (1)	-	-
Prior lines of therapy, n (%)			
1	67 (80)	22 (100)	32 (91)
2+	17 (20)	0 (0)	3 (9)
Age-adjusted IPI (%)			
0-1	33 (39)	13 (59)	18 (51)
2	32 (38)	5 (23)	10 (29)
3	19 (23)	4 (18)	7 (20)
Baseline LDH status (%)			
> ULN	33 (39)	10 (45)	16 (46)
> 2x ULN	13 (15)	1 (5)	2 (6)
Bulky disease³	17 (20)	2 (9)	4 (11)

¹2L LBCL 4+ HLA matched, dosed with 80M vispa-ceI CAR-T cells

²2L (N=32) and 3L+ (N=3) LBCL patients treated with 40M, 80M, and 120M vispa-ceI CAR-T cells optimized for multiple factors, including 2+ HLA matched and young donor

³Bulky disease defined by maximum baseline lesion diameter ≥7.5 cm

Data cutoff 02Sept2025

2L: second-line; DLBCL, NOS: diffuse large B cell lymphoma, not otherwise specified; ECOG: Eastern Cooperative Oncology Group; FL: follicular lymphoma; HGBL: high-grade B cell lymphoma; HLA: human leukocyte antigen; IPI: International Prognostic Index; LDH: lactate dehydrogenase; MCL: mantle cell lymphoma; MZL: marginal zone lymphoma; NHL: non-Hodgkin lymphoma; PMBCL: primary mediastinal B cell lymphoma; tFL: transformed follicular lymphoma; tMZL: transformed marginal zone lymphoma; ULN: upper limit of normal

Caribou clinical data | November 3, 2025

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Optimized vispa-cel profile results in efficacy and durability on par with auto CAR-Ts

Optimized product includes young donor T cells and 2+ HLA matching

	Vispa-cel		Axi-cel	Liso-cel
	Confirmatory cohort ¹ N=22	Optimized profile ² N=35	ZUMA-7 ^{3,4} N=180	TRANSFORM ^{5,6} N=92
ORR	82%	86%	83%	86%
CR rate	64%	63%	65%	66%
Median PFS⁷ (95% CI)	NR (2.0, NE)	NR (2.8, NE)	14.9 mo (7.2, NE)	14.8 mo (6.6, NR)
12-month PFS (95% CI)	51% (28, 70)	53% (34, 69)	54% (45.8, 60.7)	52% (35.8, 66.4)
Median DoR⁸ (95% CI)	NR (1.7, NE)	NR (2.1, NE)	26.9 mo (13.6, NE)	12.6 (5.7, NR)

FOR ILLUSTRATIVE PURPOSES ONLY. No head-to-head trials between these products have been conducted. Caution is advised when comparing results of different clinical studies as there are differences in patient populations, follow-up times, clinical trial phases, subject characteristics, trial design, and other factors. See Important Information.

¹2L LBCL 4+ HLA matched, dosed with 80M vispa-cel CAR-T cells

²2L (N=32) and 3L+ (N=3) LBCL patients treated with 40M, 80M, or 120M vispa-cel CAR-T cells optimized for multiple factors, including 2+ HLA matched and young donor

³Yescarta prescribing information

⁴Yescarta FDA Statistical Review 1Apr2022

⁵Breyanzi prescribing information

⁶Breyanzi FDA Statistical Review 24Jun2022

⁷Median follow up 6.0 mo for confirmatory; 11.8 mo for optimized; 22.1 mo for ZUMA-7; 6.2 mo for TRANSFORM

⁸Median follow up 5.1 mo for confirmatory; 7.9 mo for optimized; NR for ZUMA-7; 4.3 mo for TRANSFORM

Note: For axi-cel and liso-cel, efficacy data is from respective study IRC (Independent Review Committee)

CR: complete response; DoR: duration of response; HLA: human leukocyte antigen; NE: not evaluable; NR: not reached; mo: month; ORR: overall response rate;

PFS: progression-free survival

Efficacy data cutoff 29Sept2025

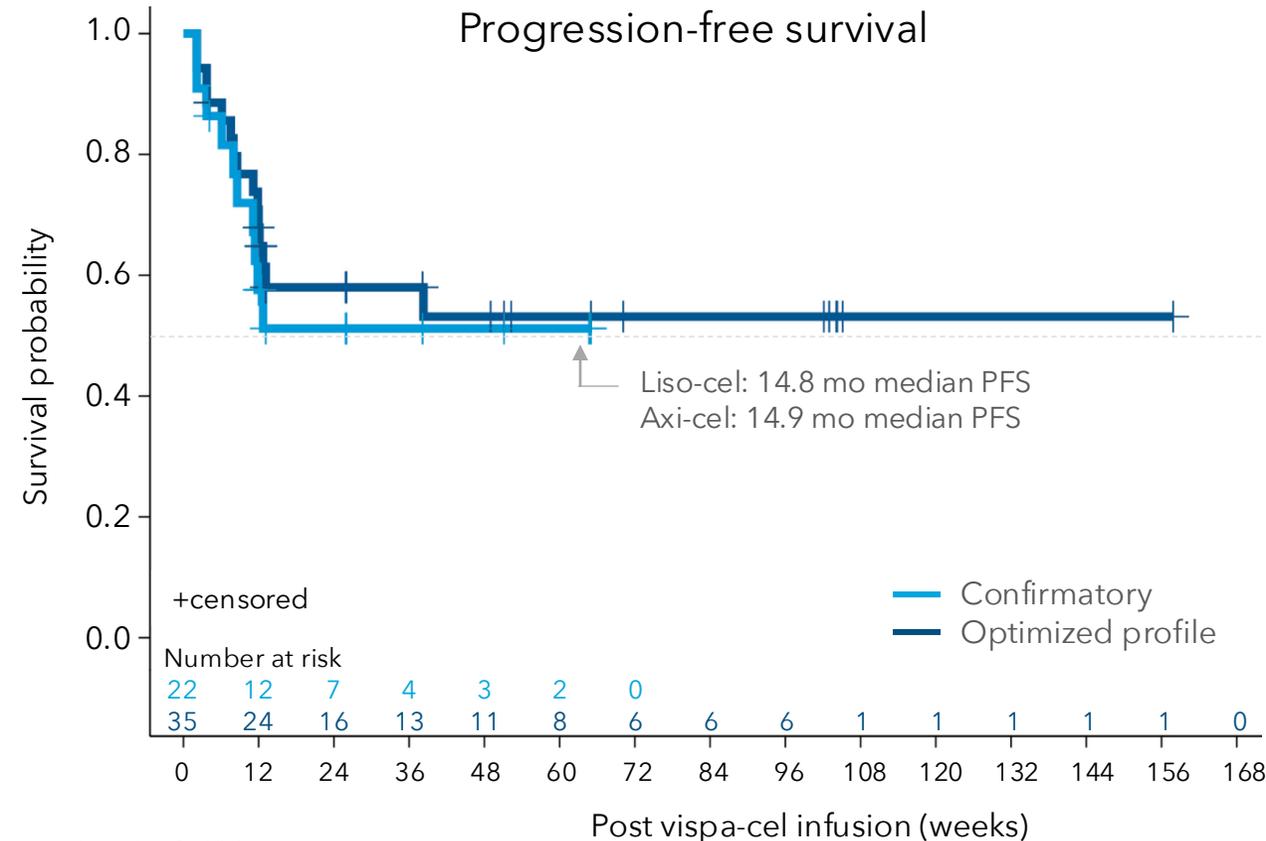


Optimized vispa-cel profile results in efficacy and durability on par with auto CAR-Ts

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⁶Breyanzi FDA Statistical Review 24Jun2022

⁷Median follow up 6.0 mo for confirmatory; 11.8 mo for optimized; 22.1 mo for ZUMA-7; 6.2 mo for TRANSFORM

⁸Median follow up 5.1 mo for confirmatory; 7.9 mo for optimized; NR for ZUMA-7; 4.3 mo for TRANSFORM

Note: For axi-cel and liso-cel, efficacy data is from respective study IRC (Independent Review Committee)

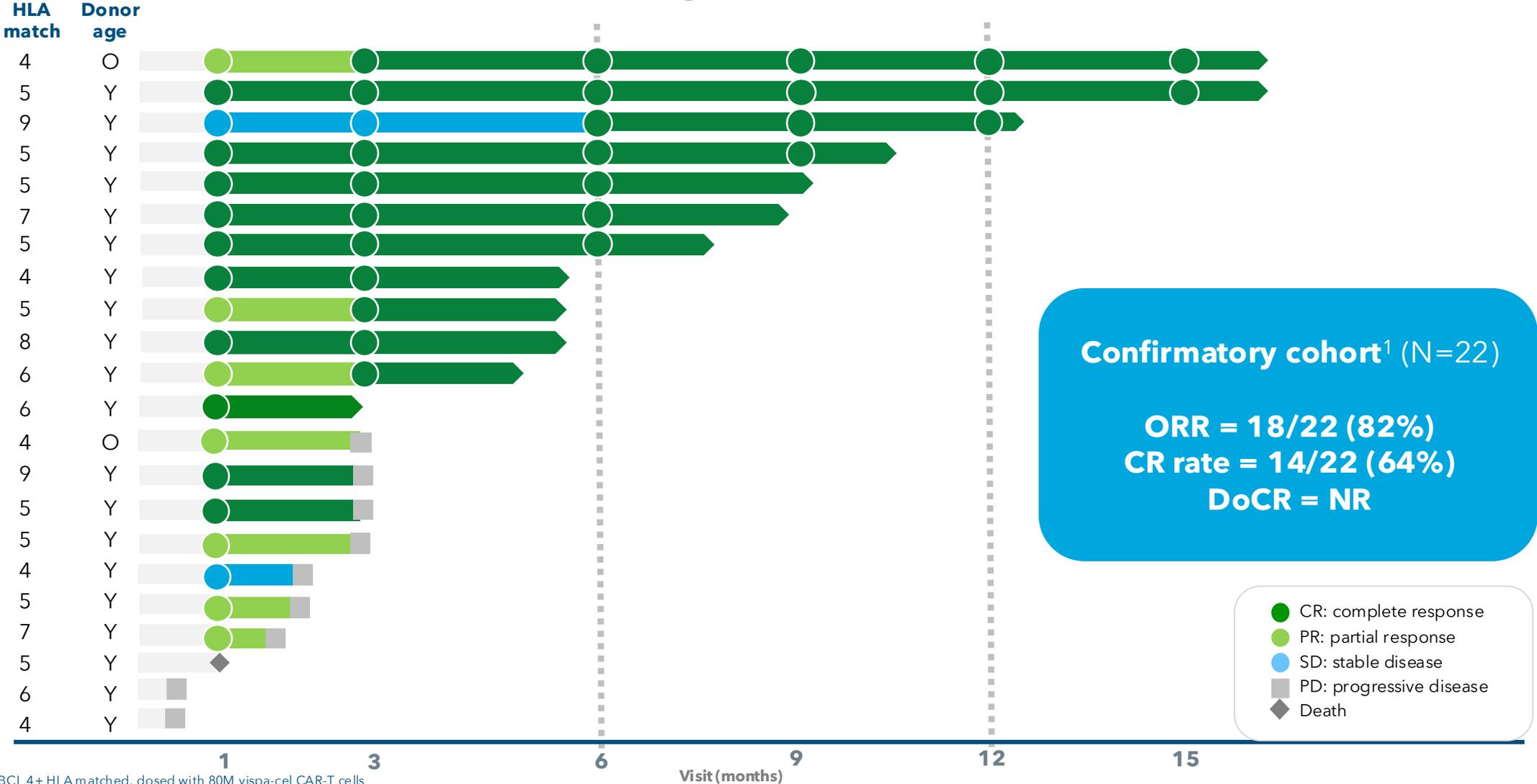
CR: complete response; DoR: duration of response; HLA: human leukocyte antigen; NE: not evaluable; NR: not reached; mo: month; ORR: overall response rate;

PFS: progression-free survival

Efficacy data cutoff 29Sept2025



Vispa-cel efficacy on par with autologous CAR-T cell therapies in 4+ HLA matched confirmatory cohort



¹2L LBCL 4+ HLA matched, dosed with 80M vispa-cel CAR-T cells

One vispa-cel-related grade 5 IEC-HS occurred on day 25 post-infusion

Certain patients converted from CR or PR to PD at various assessments time points as indicated in the chart above

16 Based on previously reported data from approved autologous CAR-T cell therapies; Caribou has not performed any comparative analysis directly with autologous CAR-T cell therapies (see Important Information)

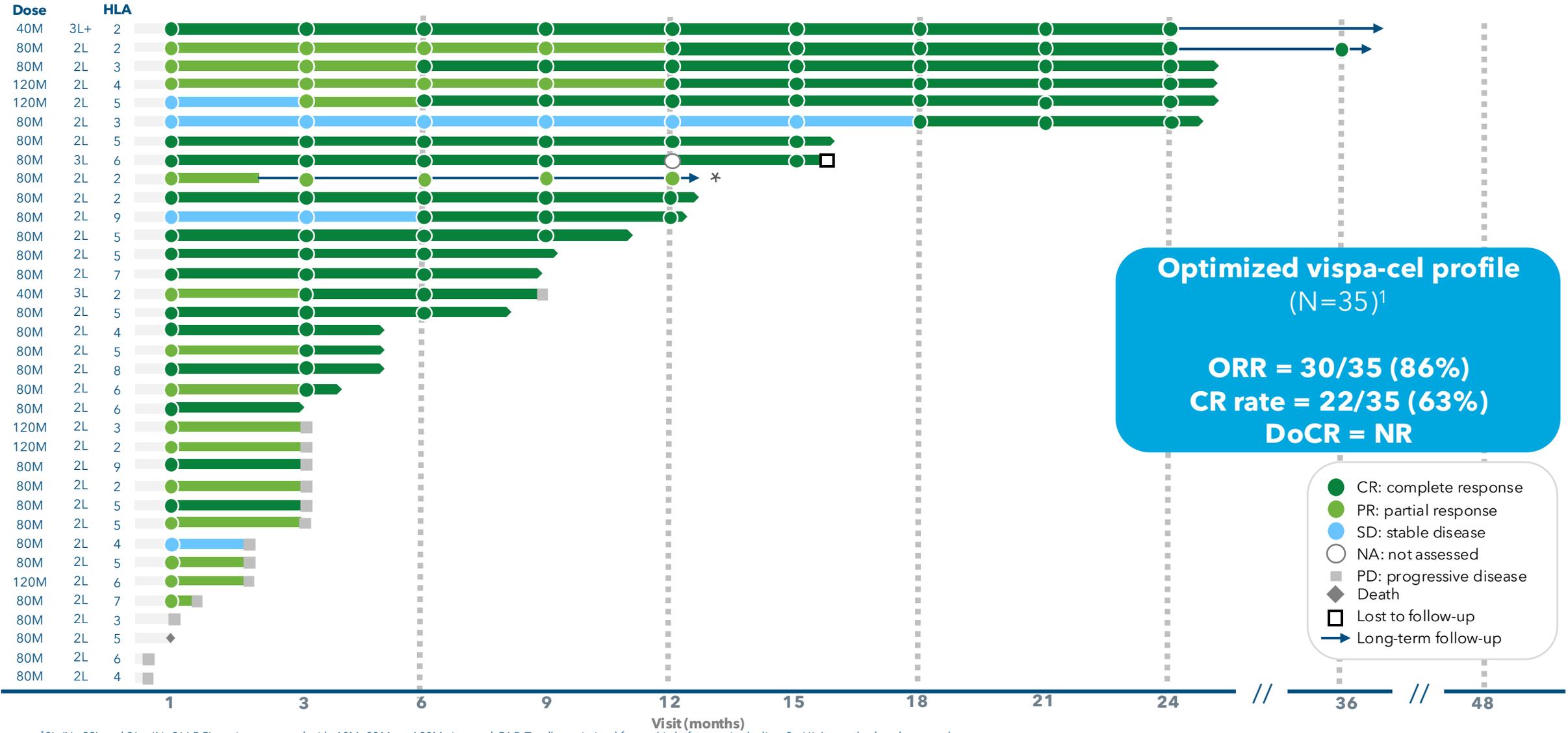
Data cutoff date 29Sept2025

CR: complete response; DoCR: duration of complete response; HLA: human leukocyte antigen; IEC-HS: immune effector cell-associated hemophagocytic lymphohistiocytosis-like syndrome; NR: not reached;

O: old; ORR: overall response rate; Y: young



Optimized vispa-cel product profile drives deep, durable responses



¹2L (N=32) and 3L+ (N=3) LBCL patients treated with 40M, 80M, or 120M vispa-cel CAR-T cells optimized for multiple factors, including 2+ HLA matched and young donor
 *Patient diagnosed with lung adenocarcinoma after D28 scan revealed a non-responsive lung nodule and was taken off study and enrolled on our long-term follow-up study. Patient last known to be in continued response without additional anti-lymphoma therapy at one year post vispa-cel
 Long-term follow-up data reflect the last known response; marked timepoints indicate confirmation of no disease progression

17 One vispa-cel-related grade 5 IEC-HS occurred on day 25 post-infusion
 Certain patients converted from CR or PR to PD at various assessments time points as indicated in the chart above
 Data cutoff date 29Sept2025

CR: complete response; DoCR: duration of complete response; HLA: human leukocyte antigen; IEC-HS: immune effector cell-associated hemophagocytic lymphohistiocytosis-like syndrome; NR: not reached;
 ORR: overall response rate; RP2D: recommended phase 2 dose



Vispa-cel safety profile allows for outpatient administration and expansion to community sites

	Vispa-cel						Axi-cel ZUMA-7 N=170 ^{3,4}		Liso-cel TRANSFORM N=92 ^{5,6}	
	All treated N=84		Confirmatory cohort N=22 ¹		Optimized profile N=35 ²		All grade	≥Gr 3	All grade	≥Gr 3
Neurotoxicity, ⁷ n (%)	12 (14)	4 (5)	1 (5)	0 (0)	1 (3)	0 (0)	124 (74) ⁸	42 (25) ⁸	11 (12)	4 (4)
CRS, n (%)	46 (55)	1 (1)	13 (59)	1 (5)	19 (54)	1 (3)	157 (92)	11 (7) ⁸	45 (49)	1 (1)
Infections, n (%)	43 (51)	21 (25)	9 (41)	4 (18)	20 (57)	6 (17)	N/R (41)	N/R (14)	N/R	14 (15)
Prolonged cytopenias ⁹	NA	22/80 (28)	NA	5/19 (26)	NA	7/32 (22)	NA	49 (29)	NA	40 (43)
IEC-HS, n (%) ¹⁰	2 (2)	2 (2)	1 (5)	1 (5)	1 (3)	1 (3)	NR	NR	1 (1)	0 (0)

FOR ILLUSTRATIVE PURPOSES ONLY. No head-to-head trials between these products have been conducted. Caution is advised when comparing results of different clinical studies as there are differences in patient populations, follow-up times, clinical trial phases, subject characteristics, trial design, and other factors. See Important Information.

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³Locke et al; NEJM 2022; ⁴Yescarta prescribing information

⁵Abramson et al; BLOOD 2023, ⁶Breyanzi FDA statistical review

⁷Vispa-cel includes: ICANS; ZUMA-7 includes: all neurologic events; TRANSFORM includes: liso-cel-related investigator-identified events. Note: ICANS was formally defined in 2018 (ASTCT consensus), limiting comparability across studies

⁸N=168

⁹For vispa-cel, prolonged cytopenias are defined as Grade 3 or 4 neutropenia, thrombocytopenia, or anemia ongoing at day 28 (+/- 5 days) post CAR-T infusion, based on laboratory data, distinct from investigator-reported clinical adverse events. Analysis includes patients with assessments at day 28 (+/-5 days). Prolonged cytopenia for ZUMA-7 defined as ongoing at 30 days post axi-cel. Prolonged cytopenia for TRANSFORM defined as ongoing 35 days post liso-cel.

¹⁰One vispa-cel-related grade 5 IEC-HS that occurred day 25 post-infusion. IEC-HS was formally characterized in 2023 (ASTCT consensus) and previously characterized broadly as HLH/MAS, limiting comparability across studies. HLH/MAS rates were not reported in ZUMA-7

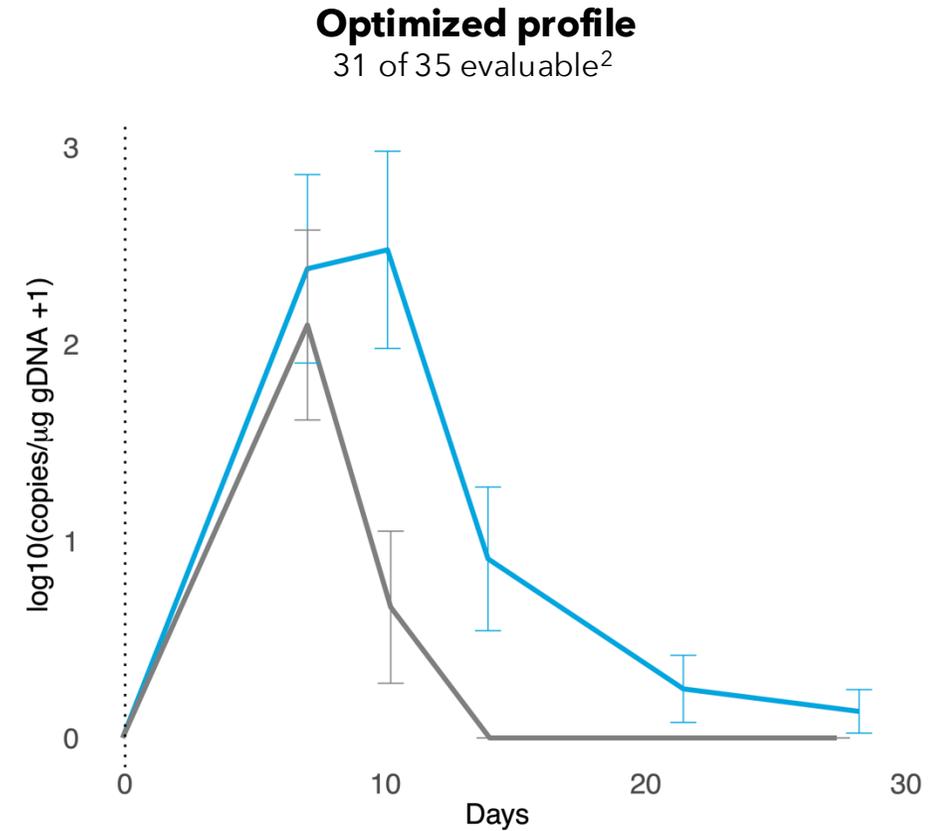
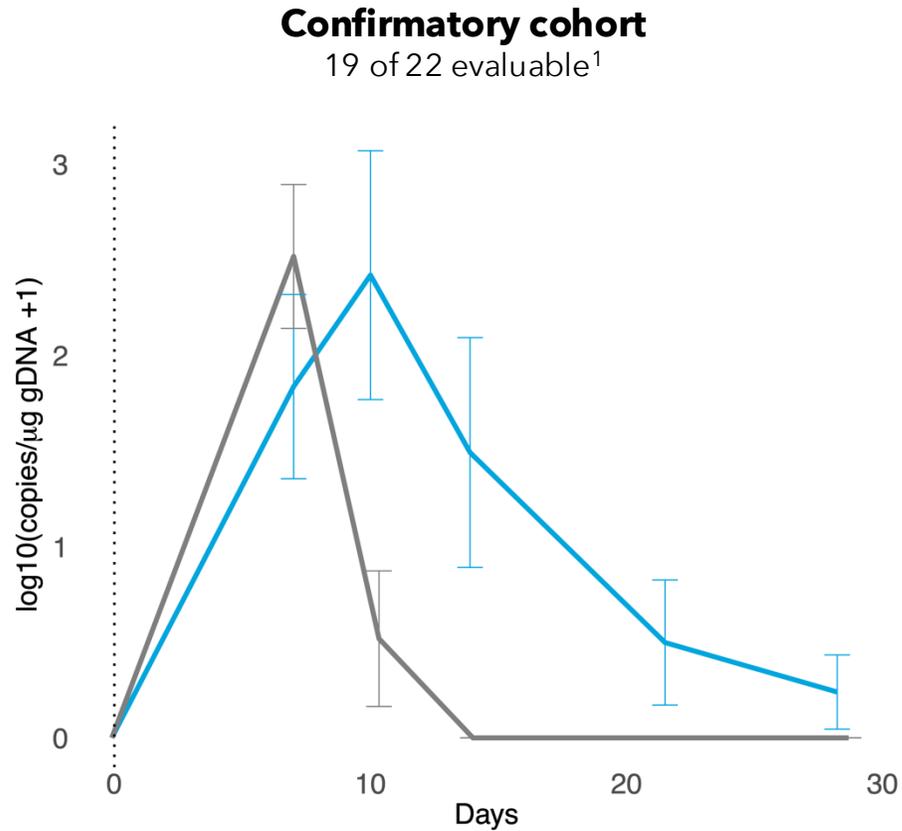
CRS: cytokine release syndrome; GvHD: graft versus host disease; IEC-HS: immune effector cell-associated hemophagocytic lymphohistiocytosis-like syndrome;

NA: not applicable; N/R: not reported

Data cutoff date 02Sept2025



Expansion and persistence correlate with duration of response in confirmatory cohort and with optimized vispa-cel profile



— Response ≥3 months

— Progression <3 months

Average of log transformed values shown; error bars represent standard error

¹Progression <3 mo N=9; response ongoing ≥3 months N=10

²Progression <3 mo N=13; response ongoing ≥3 months N=18; ongoing response <3 mo N=1 (not shown)

Response categories determined at Month 3/Week 12 visit

Data cutoff date 09Sept2025

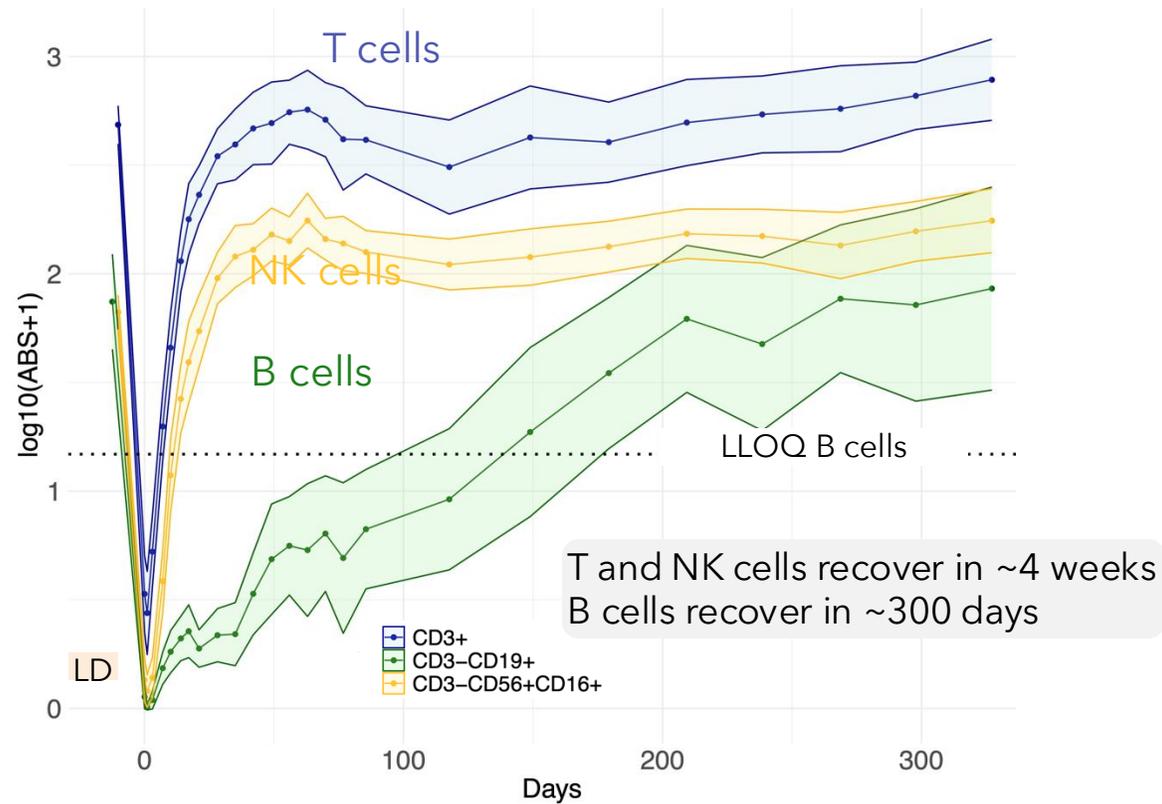
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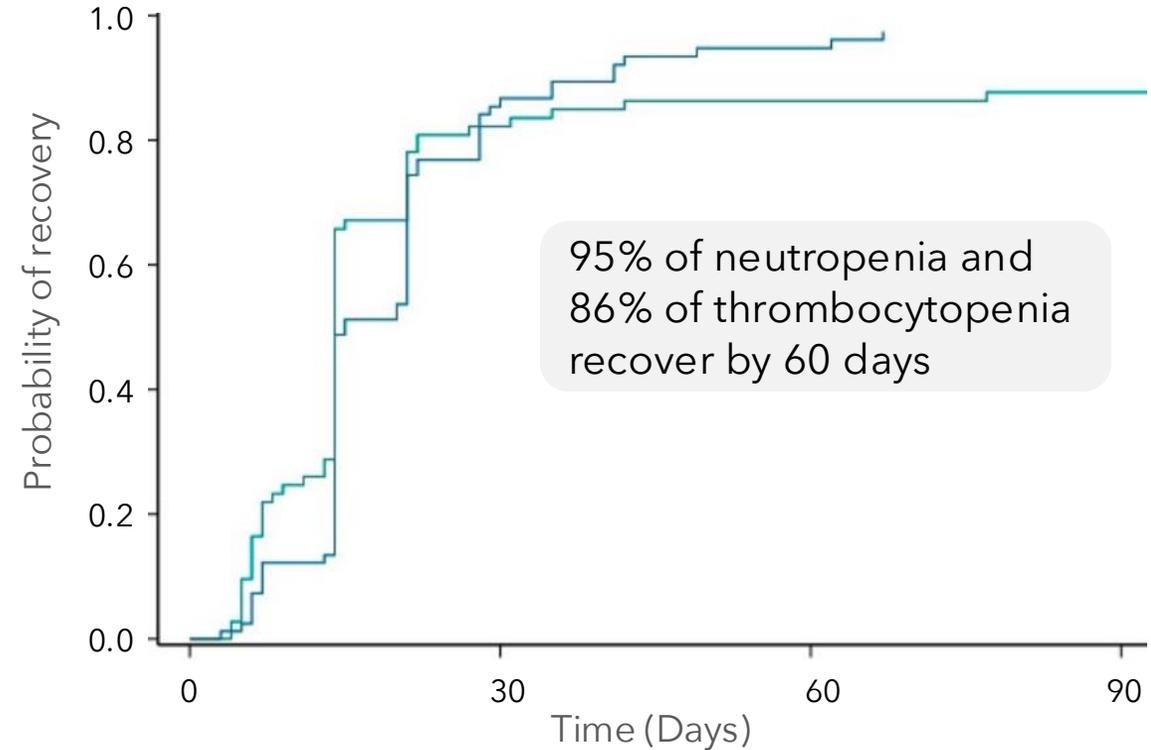


Rapid hematologic and immunologic recovery after vispa-cel contributes to generally well-tolerated safety profile

B cell, T cell, and NK cell depletion and recovery to baseline levels



Absolute neutrophil and platelet count recovery to Grade ≤2



Neutropenia	82	10	3	1
Thrombocytopenia	73	12	8	2



Vispa-cel safety, efficacy, and durability demonstrate potential as best-in-class allogeneic CAR-T cell therapy for r/r LBCL

- ▶ 86% ORR, 63% CR, 53% PFS at 12 months with optimized vispa-cel product demonstrates efficacy and durability are on par with autologous CAR-T cell therapies
- ▶ Efficacy in confirmatory cohort demonstrate vispa-cel is on par with autologous CAR-T cell therapies
- ▶ Generally well-tolerated safety profile that enables utilization of vispa-cel outpatient and in the community setting
- ▶ Data show vispa-cel has the potential to be the best-in-class allogeneic CAR-T cell therapy for large B cell lymphoma patients

Data cutoff 02Sept2025 for safety and 29Sept2025 for efficacy

Based on previously reported data from approved autologous CAR-T cell therapies; Caribou has not performed any comparative analysis directly with autologous CAR-T cell therapies (see Important Information)

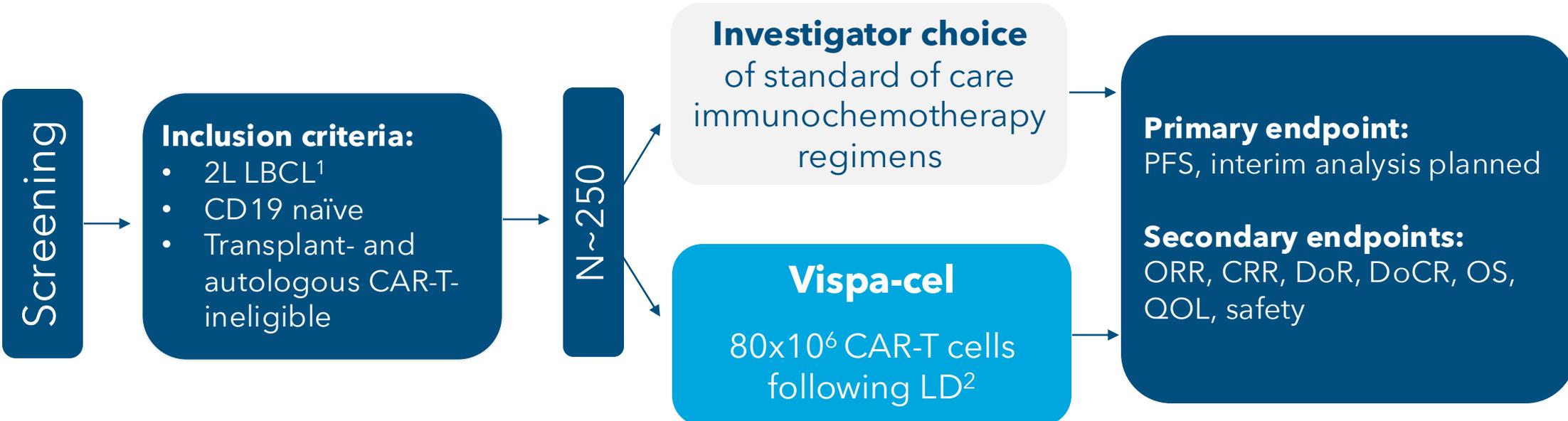
CR: complete response; ORR: overall response rates; PFS: progression-free survival; r/r: relapsed or refractory

Caribou clinical data | November 3, 2025

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Pivotal approach: randomized, controlled pivotal phase 3 trial to support full approval in 2L LBCL



Pivotal trial design based on internal analysis and FDA interactions to date;
 Company plans further engagement with FDA to refine pivotal trial protocol prior to initiation of pivotal trial

¹LBCL subtypes include DLBCL NOS, HGBL (with MYC and BCL2 and/or BCL6), transformed DLBCL from FL or MZL, FL3B, PMBCL
²Single infusion of vispa-cel following a lymphodepletion regimen of cyclophosphamide 60 mg/kg/d x 2d and fludarabine 25 mg/m²/d x 5d
 2L: second-line; CRR: complete response rate; DLBCL: diffuse large B cell lymphoma; DoCR: duration of complete response; DoR: duration of response; FL3B: follicular lymphoma grade 3B; HGBL: high-grade B cell lymphoma; LBCL: large B cell lymphoma; NOS: not otherwise specified; MZL: marginal zone lymphoma; ORR: overall response rate; OS: overall survival; PFS: progression-free survival; PMBCL: primary mediastinal large B cell lymphoma; QOL: quality of life



Vispa-cel safety profile and off-the-shelf availability aims to bridge the care gap

Patients who live 2 to 4 hours from a treatment center are ~40% less likely to receive CAR-T¹

Vispa-cel is designed for patients who cannot wait for treatment

Reduced logistical burden; no apheresis, vispa-cel manufactured from healthy donors

Safety profile allows for outpatient use at new sites of care



Bringing vispa-cel closer to where patients live by leveraging academic and community hospitals



Meaningful commercial opportunity in 2L LBCL

~29,000

1L DLBCL patients treated in U.S.¹

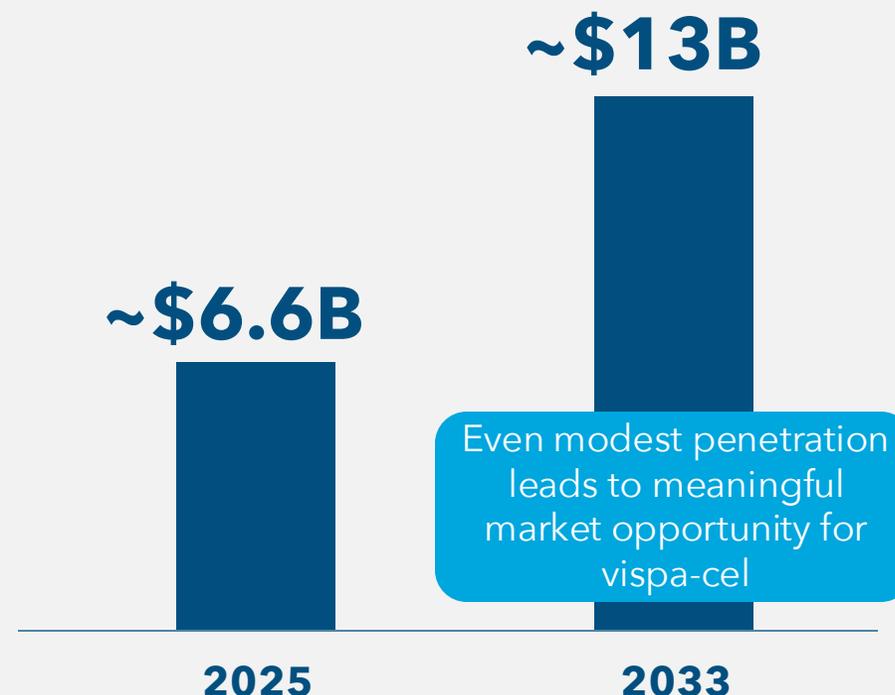
~10,000

2L DLBCL patients treated in the U.S.¹

Only 1 in 4

2L patients receive autologous CAR-T cell therapies²

Total LBCL global market growth from 2025 to 2033¹



Vispa-cel's commercial-ready manufacturing enables orders of magnitude lower investment than auto CAR-Ts

Potential for 96% lower COGS than current autologous CAR-T cell therapies

Small footprint at CDMO

Single 500 ft² suite
= 9,000 doses/yr

Easy and fast to expand

Commercial-ready outputs

Projected yield for
200-300 doses per
batch

Efficiency and flexibility

On-demand
starting materials

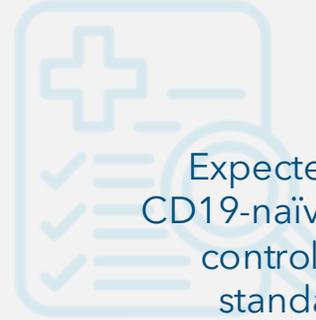
Suite usable for
any Caribou
product



Vispa-cel drives deep, durable responses, demonstrating best-in-class allogeneic CAR-T cell therapy potential for r/r LBCL



Efficacy and durability on par with autologous CAR-T cells¹



Pivotal trial in 2L LBCL

Expected trial design²: randomized, controlled trial in CD19-naïve, auto CAR-T- and transplant-ineligible patients; control arm to be treated with investigator choice of standard of care immunochemotherapy regimens

Potential best-in-class allogeneic CAR-T cell therapy for safety, efficacy, and durability with optimized vispa-cel³

86%
ORR

63%
CR rate

53%
12-month PFS

No GvHD or Gr 3+ ICANS, <5% grade 3+ CRS, and manageable rates of infections and prolonged cytopenias⁴

¹Based on previously reported data from approved autologous CAR-T cell therapies; Caribou has not performed any comparative analysis directly with autologous CAR-T cell therapies (see Important Information)

²Pivotal study approach based on interactions with the FDA to date; the Company intends to further refine the pivotal trial design through continued engagement with the FDA prior to initiation of pivotal trial

³N=35; CD19 naïve, LBCL patients treated with 40M, 80M, or 120M vispa-cel CAR-T cells optimized for multiple factors, including 2+HLA matched and young donor

⁴Prolonged cytopenias are defined as Grade 3 or 4 neutropenia, thrombocytopenia, or anemia ongoing at day 28 (+/- 5 days) post CAR-T infusion, based on laboratory data, distinct from investigator-reported clinical adverse events.

2L: second-line; CR: complete response; CRS: cytokine release syndrome; GvHD: graft versus host disease; ICANS: immune effector cell-associated neurotoxicity syndrome;

ORR: overall response rate; PFS: progression-free survival; r/r: relapsed or refractory

Efficacy data cutoff 29Sept2025; safety data cutoff 02Sept2025



CB-011

Allogeneic anti-BCMA CAR-T cell
therapy for r/r multiple myeloma
(MM)



CB-011: delivering on the allogeneic CAR-T cell therapy promise with high response rates and low rates of infection for patients with r/r multiple myeloma

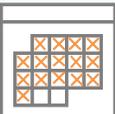
	Bispecifics	CB-011
Treatment burden	<p>Repeat dosing until relapse</p> 	<p>Single-dose treatment</p> 
Efficacy	<p>Weekly or bi-weekly treatment required for durability</p> 	<p>High response rates² with single dose</p> 
Infection	<p>High rates with limited or no B cell recovery¹</p> 	<p>Low rates of infection² and rapid immune recovery</p> 

¹Ferichs, KA, et al. Blood Adv. 2024 Jan 9;8(1):194-206; Jelinek T, et al. Blood 144(2024) 1934-1936; Schreiber S, et al. Mol. Therapy 3(9) 4130-4134; 2025

²Based on Grade 3+ infections, at recommended dose for expansion as seen in results from dose escalation portion of the CaMMouflage clinical trial
 Based on previously reported data from approved bispecific therapies; Caribou has not performed any comparative analysis directly with bispecifics (see Important Information)
 r/r: relapsed or refractory



CB-011: delivering on the allogeneic CAR-T cell therapy promise with broad access, rapid treatment, and scalability for r/r multiple myeloma

	Bispecifics	CB-011	Autologous CAR-T	
Treatment burden	Repeat dosing until relapse	Single-dose treatment 	Overcomes access challenges to treat more patients	1 of 10 MM patients receive auto CAR-Ts ³
Efficacy	Weekly or bi-weekly treatment required for durability	High response rates ² with single dose 	No wait needed between eligibility and lymphodepletion	Weeks to months from eligibility to lymphodepletion ⁴ 
Infection	High rates with limited or no B cell recovery ¹	Low rates of infection ² and rapid immune recovery 	Potential for 50-100 doses per manufacturing batch at commercial launch 	1 dose per manufacturing batch 

¹Frerichs, KA, et al. Blood Adv. 2024 Jan 9;8(1):194-206; Jelinek T, et al. Blood 144 (2024) 1934-1936; Schreiber S, et al. Mol. Therapy 3 (9) 4130-4134; 2025

²Based on Grade 3+ infections, at recommended dose for expansion as seen in results from dose escalation portion of the CaMMouflage clinical trial

³Gilead Q3 2024 earnings call transcript; Poseida Therapeutics International Myeloma Society Meeting data call 2024

⁴Kourelis, T. et al. Transplant Cell Ther 2023 29(4):255-258

Based on previously reported data from approved bispecific and autologous CART therapies; Caribou has not performed any comparative analysis directly with such therapies (see Important Information)

MM: multiple myeloma; r/r: relapsed or refractory



CB-011 drives deep, durable responses, potentially best-in-class allogeneic CAR-T cell therapy for patients with r/r MM

CB-011 significantly outperforms bispecific response rates and safety¹



**Recommended dose for expansion (RDE):
450x10⁶ CAR-T cells²**



Manageable safety profile
with no GvHD, IEC-EC, parkinsonism, or cranial nerve palsies observed at any dose level

**Potentially best-in-class allogeneic CAR-T cell therapy
Efficacy in BCMA-naïve patients at the RDE²:**

92% ORR
(11/12)

75% ≥CR rate
(9/12)

91% MRD neg
(10/11 evaluable patients)

**7 of 12 ≥VGPR at
≥6 months**

¹Based on previously reported data from approved bispecific therapies; Caribou has not performed any comparative analysis directly with bispecifics (see Important Information)

²RDE is 450x10⁶ CAR-T cells with selected LD regimen of 500 mg/m² cy and 30 mg/m² flu daily x 3 days; N=12 BCMA-naïve patients treated with RDE

CR: complete response; GvHD: graft versus host disease; IEC-EC: immune effector cell-associated enterocolitis; MM: multiple myeloma; MRD: minimal residual disease; neg: negative; ORR: overall response rate; PFS: progression-free survival; r/r: relapsed or refractory
Data cutoff 24Sept2025



Presenting CaMMouflage dose escalation data



Adriana Rossi, MD

Director of CAR-T and stem cell transplant clinical program at the center of excellence for multiple myeloma, and investigator for the CaMMouflage trial

Mount Sinai



48 patients dosed with CB-011 in dose escalation for the CaMMouflage Phase 1 trial

Patients with r/r MM

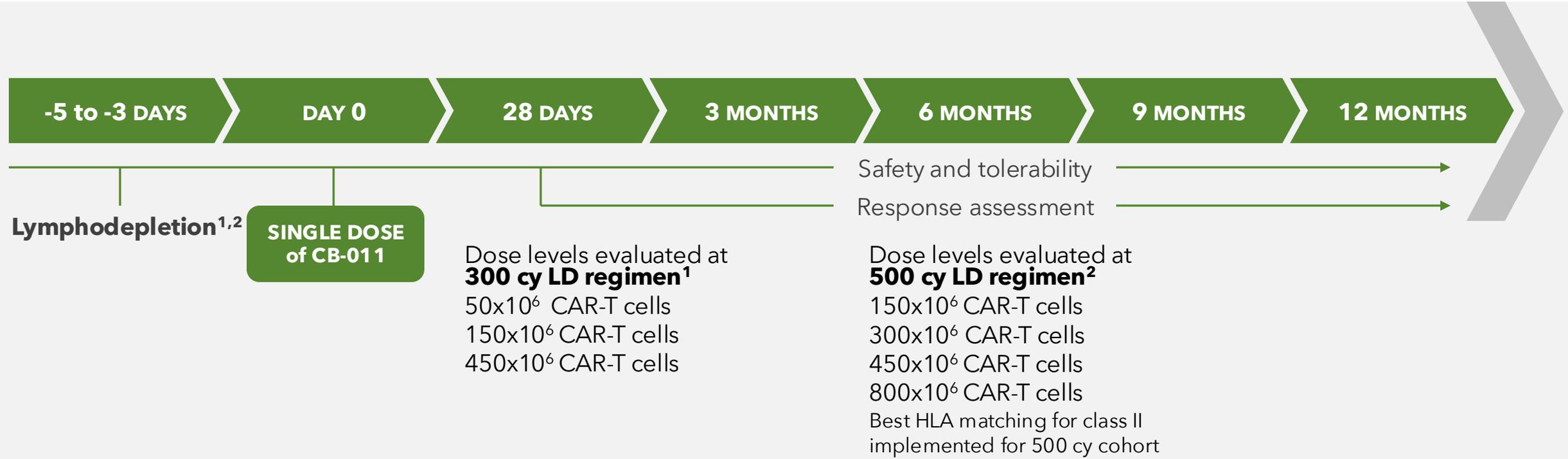
- ≥3 prior lines of therapy, including a PI, an IMiD, and an anti-CD38 antibody
- Exclusions: prior CAR-T cell therapy and/or BCMA-targeted therapy within last 3 months

Part A: 3+3 dose escalation

- Objective: safety, determine MTD, RDE

Part B: dose expansion

- Objective: antitumor response, RP2D



NCT05722418

¹300 mg/m² cy and 30 mg/m² flu daily x 3 days

²500 mg/m² cy and 30 mg/m² flu daily x 3 days

Data cutoff 24Sept2025

cy: cyclophosphamide; flu: fludarabine; HLA: human leukocyte antigen; IMiD: immunomodulatory drug; LD: lymphodepletion; M: million; MM: multiple myeloma; mAb: monoclonal antibody; MTD: maximum tolerated dose; PI: proteasome inhibitor; r/r: relapse or refractory; RP2D: recommended phase 2 dose; RDE: recommended dose for expansion



Dose expansion to begin at 450M cell dose

Patients with r/r MM

- ≥3 prior lines of therapy, including a PI, an IMiD, and an anti-CD38 antibody
- Exclusions: prior CAR-T cell therapy and/or BCMA-targeted therapy within last 3 months

Part A: 3+3 dose escalation

- Objective: safety, determine MTD, RDE

Part B: dose expansion

- Objective: antitumor response, RP2D



NCT05722418

¹300 mg/m² cy and 30 mg/m² flu daily x 3 days

²500 mg/m² cy and 30 mg/m² flu daily x 3 days

Data cutoff 24Sept2025

cy: cyclophosphamide; flu: fludarabine; HLA: human leukocyte antigen; IMiD: immunomodulatory drug; LD: lymphodepletion; M: million; MM: multiple myeloma; mAb: monoclonal antibody; MTD: maximum tolerated dose; PI: proteasome inhibitor; r/r: relapse or refractory; RP2D: recommended phase 2 dose; RDE: recommended dose for expansion



Robust patient enrollment at CaMMouflage trial sites despite access to auto CAR-Ts and bispecifics

Key reasons why investigators chose CB-011 for their r/r MM patients¹



16 of 16 trial sites have access to bispecifics and approved auto CAR-T cell therapies



One-and-done treatment with an off-the-shelf product



No manufacturing wait time prevents clinical deterioration between apheresis and infusion



Promising deep and durable responses observed as trial progressed



High-risk, heavily pretreated patients enrolled in CaMMouflage dose escalation

Patient and disease characteristics	All patients ¹ (N=48)
Age, years, median (range)	68.5 (49-84)
Male, n (%)	33 (68.8)
ECOG performance status, n (%)	
0	13 (27)
1	35 (73)
R-ISS disease stage, n (%) at diagnosis	
I	6 (13)
II	17 (35)
III	12 (25)
Unknown	13 (27)
High risk cytogenetics ² , n (%)	27 (56)
Extramedullary disease (EMD) ³ , n (%)	17 (35)
Prior lines of therapy, median (range)	4 (3-11)
Median time since diagnosis (years)	5.3 (1-15)
Prior stem cell transplant, n (%)	30 (63)
Prior exposure to BCMA therapy, n (%)	8 (17) ⁴

¹All patients treated with a single dose of CB-011 and a lymphodepletion regimen of either 500 mg/m² cy or 300 mg/m² cy with 30 mg/m² flu daily x 3 days

²High-risk cytogenetics include t(4;14), del(17/17p), t(14;16), t(14;20), and amplification/gain (1q)

³EMD defined as: soft tissue plasmacytoma noncontiguous with bone or lytic lesion with paramedullary extension

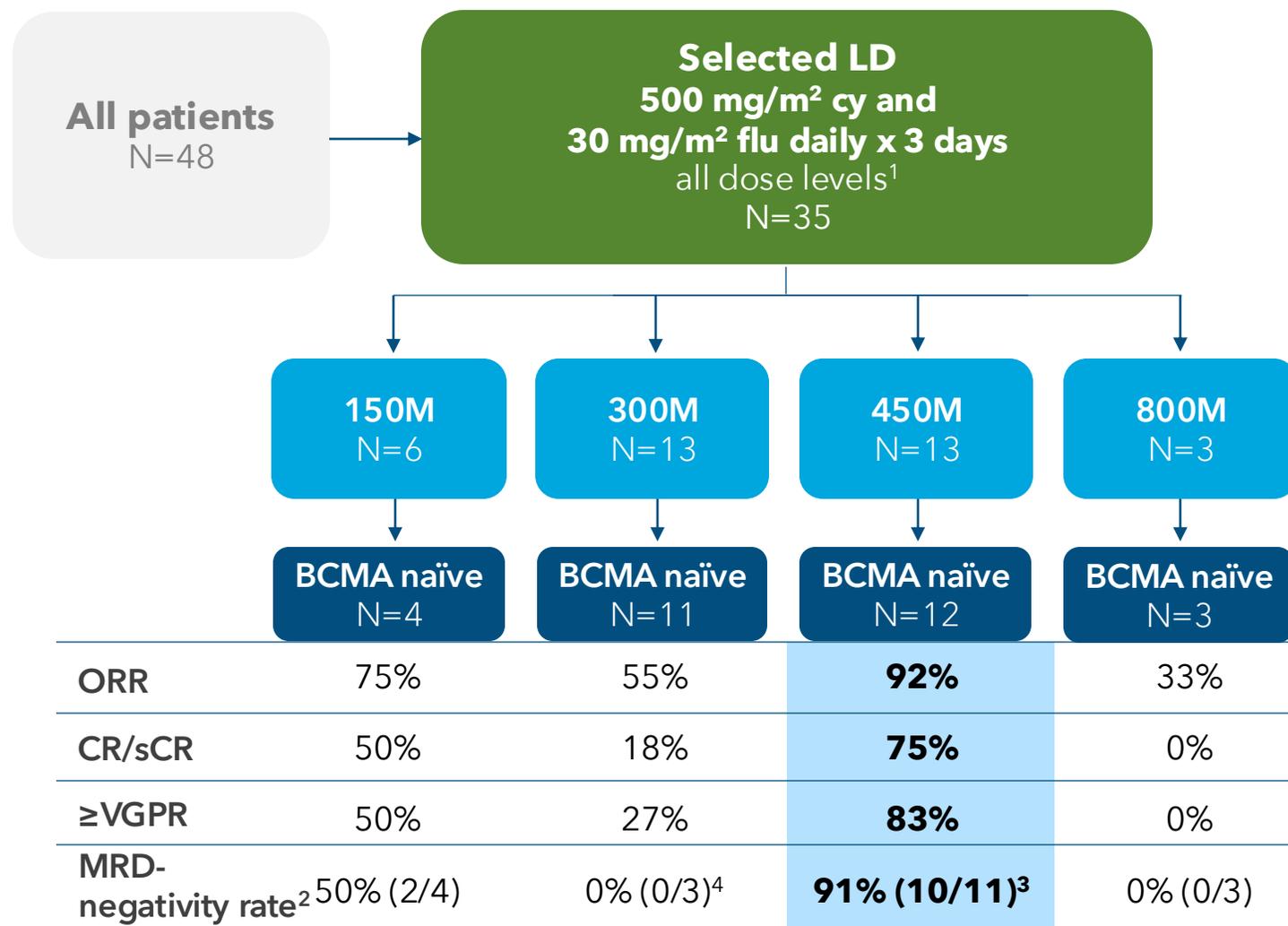
⁴4 patients received belantamab (ADC) one of whom also received elranatamab (bispecific), 3 patients received teclistamab (bispecific), and 1 patient received NK trispecific (CC-92329 (BCMAXNKG2D/CD16))

cy: cyclophosphamide; ECOG: Eastern Cooperative Oncology Group; flu: fludarabine; NK: natural killer; R-ISS: revised international staging system

Data cutoff 24Sept2025



Responses observed at all CB-011 doses with selected LD



¹150x10⁶, 300x10⁶, 450x10⁶, or 800x10⁶ CAR-T cells

²MRD negative at ≤10⁻⁵

³MRD not evaluable in one patient

⁴MRD available for 3 patients at the time of the data cut

Data cutoff 24Sept2025 CR: complete response; cy: cyclophosphamide; flu: fludarabine; LD: lymphodepletion; M: million; MRD: minimal residual disease; ORR: overall response rates; sCR: stringent complete response; VGPR: very good partial response



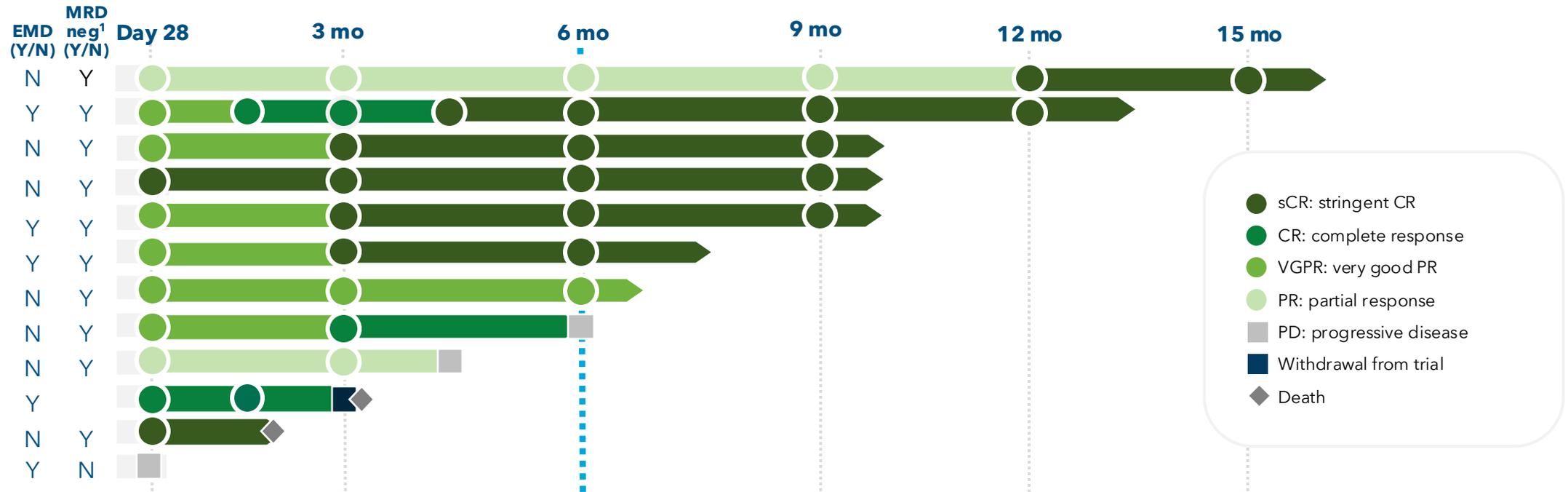
CB-011 induces deep, durable responses at 450M in BCMA-naïve patients

92% ORR
(11/12)

75% ≥CR rate
(9/12)

91% MRD neg
(10/11 evaluable patients)

7 of 12 ≥VGPR at ≥6 months



One patient who had previously withdrawn from the trial died on day 90 of treatment-related ICAHT; one patient died of pneumonia on day 50 (not treatment related)

Data shown are from BCMA-naïve patients dosed at 450M cell dose with LD regimen of 500 mg/m² cy and 30 mg/m² flu daily x 3 days

Median follow up for all patients in 450M cohort is 8.3 months

¹MRD negative at ≤10⁻⁵

Data cutoff 24Sept2025

CR: complete response; cy: cyclophosphamide; flu: fludarabine; ICAHT: immune effector cell-associated hematotoxicity; LD: lymphodepletion; M: million; mo: month; MRD: minimal residual disease; ORR: overall response rate; PD: progressive disease; PR: partial response; PFS: progressionfree survival

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No GvHD, IEC-EC, parkinsonism, or cranial nerve palsies observed at any dose level

Adverse events	All at selected LD ¹ (N=35)		BCMA-naïve 450M at selected LD ¹ (N=12)	
	Any grade n (%)	Grade ≥3 n (%)	Any grade n (%)	Grade ≥3 n (%)
Infections	17 (49)	5 (14)	8 (67)	3 (25)
CRS	11 (31)	1 (3)	4 (33)	1 (8)
ICANS	3 (9)	--	3 (25)	--
IEC-HS	3 (9)	1 (3)	1 (8)	1 (8)
IEC-EC	--	--	--	--
GvHD	--	--	--	--
Prolonged cytopenias ²	NA	11/33 (33)	NA	5/12 (42)

- Notable AEs are manageable
- 3 events of note at 450M dose level:
 - 1 grade 5 ICAHT (CB-011-related) on day 90
 - 1 grade 5 pneumonia (unrelated to CB-011) on day 50
 - 1 grade 4 Guillain-Barré Syndrome (CB-011-related) on day 129, resolving
- 1 event of note at 300M dose level:
 - 1 grade 5 RSV (unrelated to CB-011) on day 73
- Prophylactic measures for cytopenias and infections and early intervention for IEC-HS have been successfully implemented in the protocol

¹LD regimen of 500 mg/m² cy and 30 mg/m² flu daily x 3 days

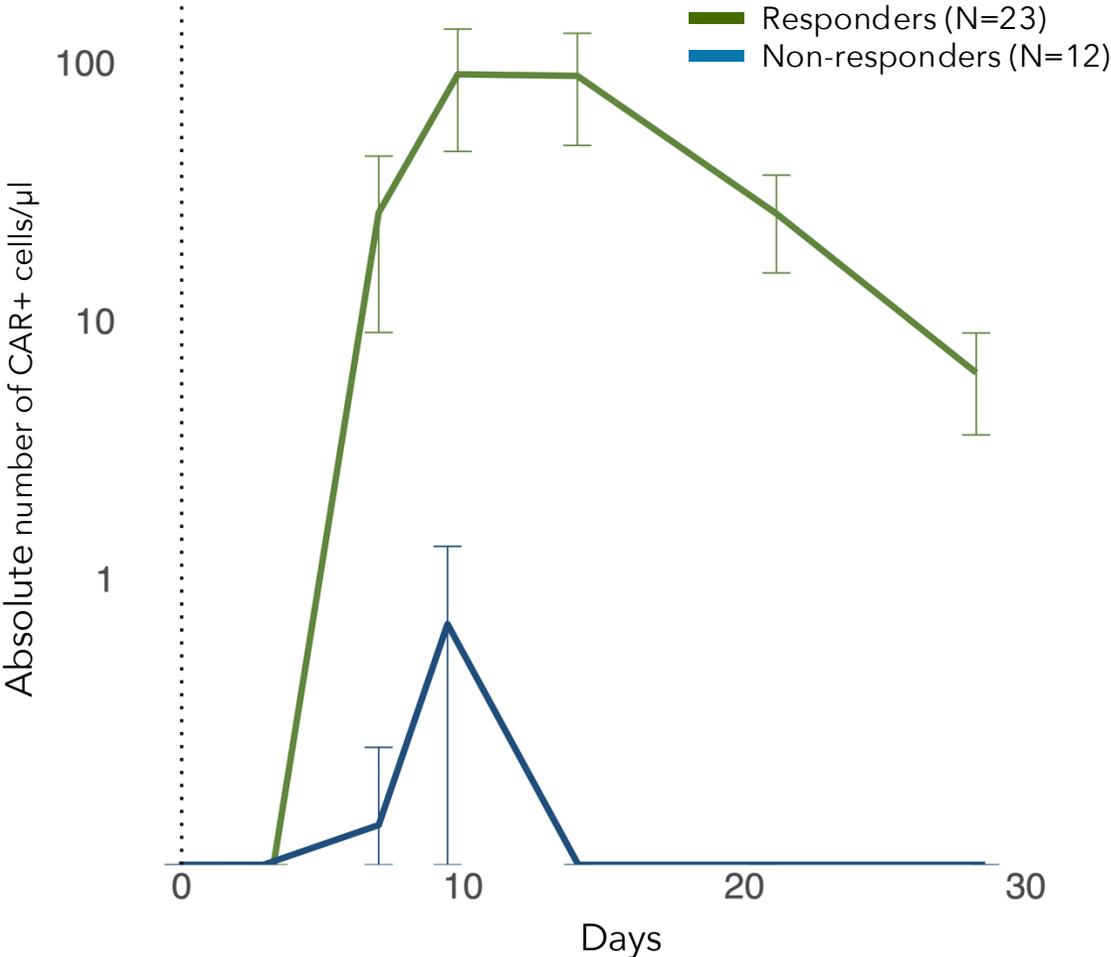
²Any continued ≥ grade 3 cytopenia based on laboratory data at ≥ day 35; denominator is those evaluable at day 35 (+/-5 days)

Data cutoff 24Sept2025

AE: adverse event; CRS: cytokine release syndrome; cy: cyclophosphamide; flu: fludarabine; GvHD: graft-versus-host disease; ICANS: immune effector cell-associated neurotoxicity syndrome; ICAHT: immune effector cell-associated hematotoxicity; IEC-HS: immune effector cell-associated hemophagocytic lymphohistiocytosis-like syndrome; IEC-EC: immune effector cell-associated enterocolitis; LD: lymphodepletion; NA: not applicable



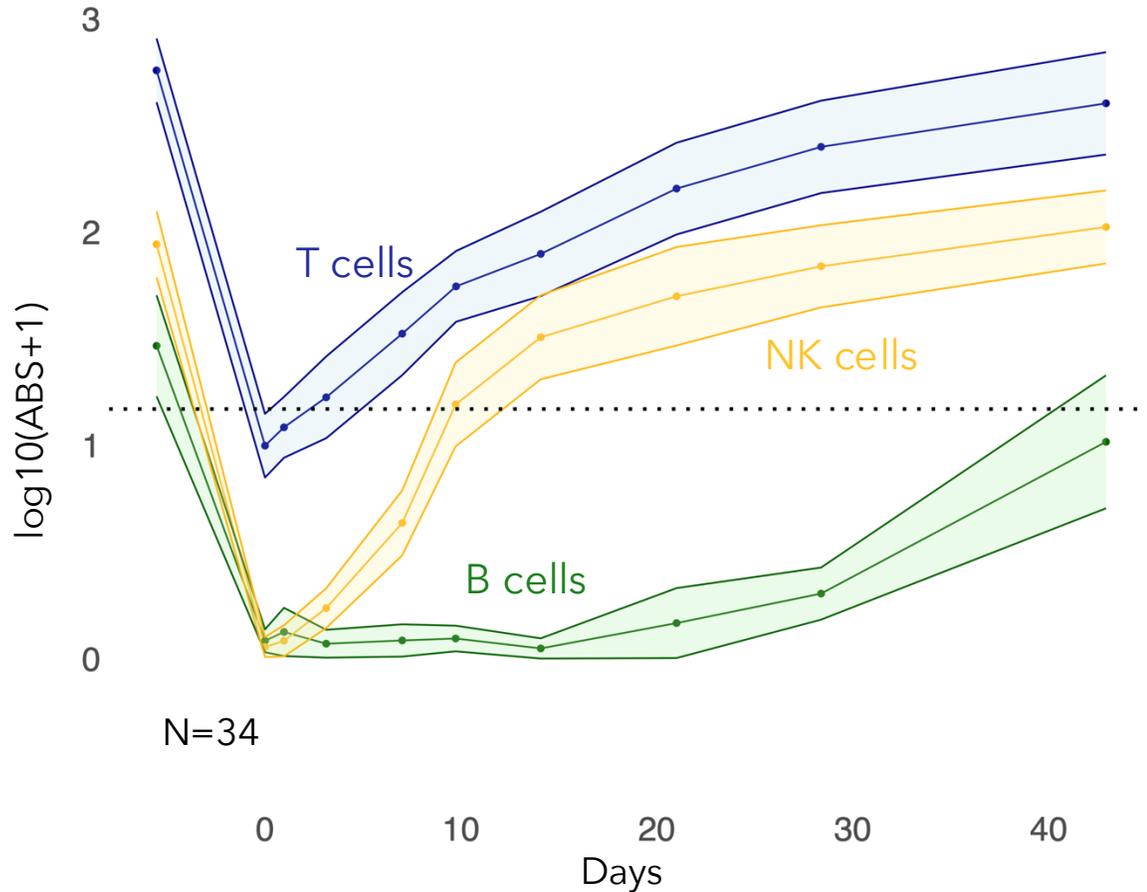
CB-011 expansion is correlated with responses at selected LD



Measurement	Responders	Non-responders
Tmax (median)	Day 14	Day 8
Cmax (mean)	104 cells/μl	1 cells/μl
AUC (mean) _{0-week 4}	976 cells/μl	4 cells/μl



Rapid recovery of endogenous T and NK cells contributes to the manageable safety profile

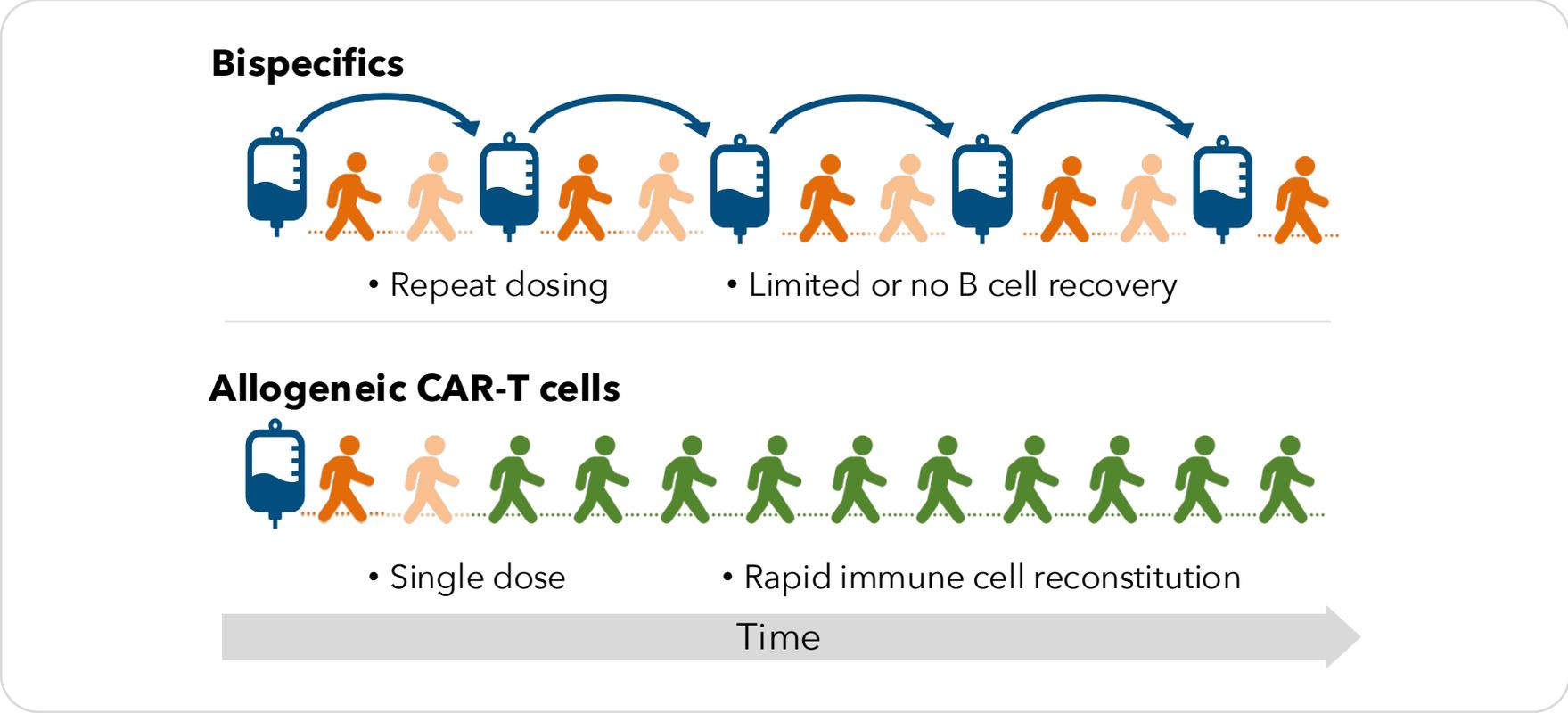


- Patient T cell depletion enables CAR-T cell expansion
- Fast recovery of T and NK cells quickly reinstates the patient's natural immunity, likely contributing to the favorable safety profile ^{1,2}
- Balancing CAR-T cell activity and recovery of natural immune activity is a key differentiator for Caribou's allogeneic CAR-T programs

Average of log transformed values shown with ribbons reflecting standard error; dotted line is lower limit of quantification (LLOQ) for B cells
Data through week 6 for 34 patients who received CB-011 with LD regimen of 500 mg/m² cy and 30 mg/m² flu daily x 3 days
¹van de Donk N et al. 21st IMS (Annual Meeting, Brazil), 2024, P-090
²Tabbara N, et al. Hematology Am Soc Hematol Educ Program. 2024;(1):116-125
Data cutoff 24Sept2025
NK: natural killer



Single-dose treatment with rapid immune reconstitution differentiates CB-011 as an off-the-shelf option



CB-011 offers single-dose approach with high response rates and manageable safety profile



CB-011 has the potential to shift the paradigm for treatment of patients with r/r multiple myeloma

- ▶ Deep, durable responses observed in heavily pre-treated population
- ▶ 92% ORR, 75% \geq CR rate, 91% MRD negativity, and 7 of 12 \geq VGPR at \geq 6 months at recommended dose for expansion
- ▶ Manageable safety profile with no GvHD, colitis, parkinsonism, or cranial nerve palsies observed
- ▶ Potential to expand access and bring meaningful benefit to patients who urgently need a readily available, single-dose option



Discussion with lymphoma and multiple myeloma clinicians



Tina Albertson, MD, PhD
Chief medical officer
Caribou Biosciences



Joseph P. McGuirk, DO
Professor of hematology/oncology and
division director for hematologic
malignancies and cellular therapeutics
University of Kansas Cancer Center



Adriana Rossi, MD
Director of CAR-T and stem cell
transplant clinical program at the center
of excellence for multiple myeloma
Mount Sinai

Disclosures for Dr. McGuirk

AlloVir: Consultancy, Honoraria, Research Funding, Speakers Bureau; Juno Therapeutics: Consultancy, Honoraria, Research Funding; Magenta Therapeutics: Consultancy, Honoraria, Research Funding; Kite, a Gilead Company: Consultancy, Honoraria, Research Funding, Speakers Bureau; Nektar: Consultancy, Honoraria; BMS: Consultancy, Honoraria, Speakers Bureau; Orca Bio: Research Funding; Sana: Honoraria; CRISPR Therapeutics: Consultancy, Research Funding; In8bio, Inc.: Other: IIT Clinical Trial; Sanofi: Honoraria, Consultancy, Speakers Bureau; Autolus: Consultancy, Honoraria, Research Funding; Astellas Pharma: Consultancy, Research Funding; Gamida Cell: Consultancy, Honoraria, Research Funding; Caribou: Consultancy, Honoraria, Research Funding; Incyte: Consultancy, Honoraria



Caribou is defining a new era in CAR-T cell therapy with two leading allogeneic programs

Vispa-cel

Continued engagement with FDA to refine pivotal trial prior to initiation

CB-011

Dose expansion to initiate by EOY 2025 with data in 2026

~\$159M cash, cash equivalents, and marketable securities¹

¹Preliminarily, Caribou expects to report \$159.2M in cash, cash equivalents, and marketable securities as of September 30, 2025. Caribou is currently finalizing its financial results for the three and nine months ended September 30, 2025. While complete financial information is not yet available, the results presented above reflect preliminary estimates and the financial closing procedures for the quarter end are not yet complete. As a result, final results may vary from these preliminary estimates. See Important Information.



Q&A



Gratitude for patients, caregivers, and investigators



-  **ANTLER trial sites**
-  **CaMMouflage trial sites**

 **Israel - ANTLER**

- Hadassah University Hospital
- Rabin Medical Center
- Tel Aviv Sourasky Medical Center
- The Sheba Fund for Health Services and Research

 **Australia - ANTLER**

- Epworth Hospital
- Royal Perth
- Westmead Hospital



Appendix

Vispa-cel appendix slides

Vispa-cel is generally well tolerated

Treatment-emergent adverse events (TEAEs¹) in ≥25% of all patients

Event, n (%)	All treated (N=84)		Confirmatory cohort ² (N=22)		Optimized profile at RP2D ³ (N=27)		Optimized profile ⁴ (N=35)	
	Any grade	≥Grade 3	Any grade	≥Grade 3	Any grade	≥Grade 3	Any grade	≥Grade 3
Any TEAE	83 (99)	73 (87)	21 (95)	16 (73)	26 (96)	20 (74)	34 (97)	26 (74)
Thrombocytopenia	52 (62)	50 (60)	10 (45)	10 (45)	14 (52)	14 (52)	19 (54)	19 (54)
CRS	46 (55)	1 (1)	13 (59)	1 (5)	17 (63)	1 (4)	19 (54)	1 (3)
Anemia	44 (52)	36 (43)	7 (32)	5 (23)	9 (33)	5 (19)	12 (34)	8 (23)
Neutropenia	33 (39)	30 (36)	5 (23)	5 (23)	6 (22)	6 (22)	9 (26)	9 (26)
Hypokalemia	22 (26)	1 (1)	7 (32)	1 (5)	6 (22)	1 (4)	8 (23)	1 (3)
Leukopenia	22 (26)	21 (25)	1 (5)	1 (5)	2 (7)	2 (7)	3 (9)	3 (9)

¹TEAEs are defined as adverse events (AEs) with a start date on or after the vispa-cel infusion date

²2L LBCL 4+ HLA matched, dosed with 80M vispa-cel CAR-T cells

³2L LBCL patients treated with 80M vispa-cel CAR-T cells optimized for multiple factors, including 2+HLA matched and young donor

⁴2L (N=32) and 3L+ (N=3) LBCL patients treated with 40M, 80M, and 120M vispa-cel CAR-T cells optimized for multiple factors, including 2+HLA matched and young donor

CRS: cytokine release syndrome; TEAE: treatment-emergent adverse event

Data cutoff date 02Sept2025



Median onset and duration for neurotoxicity and CRS in vispa-cel compared to autologous CAR-T cells

	Vispa-cel				Axi-cel ZUMA-7 N=170 ^{4,5}	Liso-cel TRANSFORM N=92 ^{6,7}
	All treated N=84	Confirmatory cohort N=22 ¹	Optimized profile at 80M N=27 ²	Optimized profile N=35 ³	All grade	All grade
	All grade	All grade	All grade	All grade	All grade	All grade
Neurotoxicity, ⁸ n (%)	12 (14)	1 (5)	1 (4)	1 (3)	124 (74) ⁹	11 (12) ¹⁰
Median onset, days (range)	8.0 (6-34)	14.0 (14-14)	14.0 (14-14)	14.0 (14-14)	5.0 (1-133)	11.0 (7-17)
Median duration, days (range)	2.0 (1-27)	1.0 (1-1)	1.0 (1-1)	1.0 (1-1)	15.0 (N/R)	4.5 (1-30)
CRS, n (%)	46 (55)	13 (59)	17 (63)	19 (54)	157 (92)	45 (49)
Median onset, days (range)	3.0 (0-22)	3.0 (0-14)	4.0 (0-14)	4.0 (0-14)	3.0 (1-10)	5.0 (1-63)
Median duration, days (range)	3.0 (1-20)	3.0 (1-11)	3.0 (1-11)	2.5 (1-11)	7.0 (2-43)	4.0 (1-16)

¹2L LBCL 4+ HLA matched, dosed with 80M vispa-cel CAR-T cells

²2L LBCL patients treated with 80M vispa-cel CAR-T cells optimized for multiple factors, including 2+HLA matched and young donor

³2L (N=32) and 3L+ (N=3) LBCL patients treated with 40M, 80M, or 120M vispa-cel CAR-T cells optimized for multiple factors, including 2+HLA matched and young donor

⁴Locke et al; NEJM 2022; ⁵Yescarta prescribing information, ⁶Abramson et al; BLOOD 2023, ⁷Breyanzi FDA statistical review

⁸Vispa-cel includes ICANS; ZUMA-7 includes: all neurologic events; TRANSFORM includes: liso-cel-related neuro events. Note: ICANS was formally defined in 2018 (ASTCT consensus criteria), limiting comparability across studies

⁹N=168

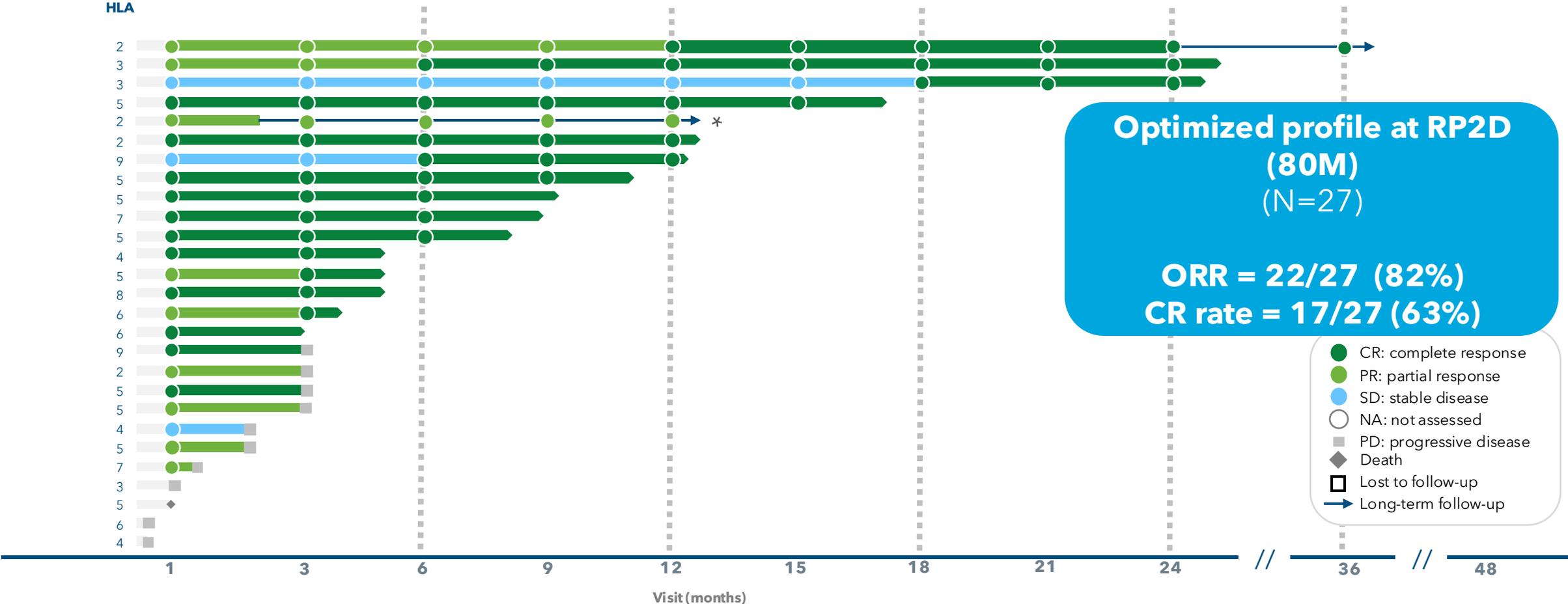
¹⁰Investigator-identified neurologic toxicity

CRS: cytokine release syndrome; N/R: not reported

Data cutoff date for safety 02Sept2025



Vispa-cel ANTLER response duration for 2L patients who received optimized product at RP2D



*Patient diagnosed with lung adenocarcinoma after D28 scan revealed a non-responsive lung nodule and was taken off study and enrolled on our long-term follow-up study. Patient last known to be in continued response without additional anti-lymphoma therapy at one year post vispa-cel
 Long-term follow-up data reflect the last known response; marked timepoints indicate confirmation of no disease progression
 One vispa-cel-related grade 5 IEC-HS occurred on day 25 post-infusion
 Certain patients converted from CR or PR to PD at various assessments time points as indicated in the chart above
 Data cutoff date 29Sept2025
 CR: complete response; HLA: human leukocyte antigen; IEC-HS: immune effector cell-associated hemophagocytic lymphohistiocytosis-like syndrome; ORR: overall response rate; RP2D: recommended phase 2 dose



Baseline characteristics for patients enrolled in ANTLER

Patient and disease characteristics	All patients N=84	Confirmatory cohort ¹ N=22	Optimized profile at RP2D ² N=27	Optimized profile ³ N=35
Age, years, median (range)	66 (20-86)	61 (20-83)	66 (20 -86)	63 (20-86)
Male, n (%)	64 (76)	16 (73)	20 (74)	25 (71)
ECOG, n (%)				
0	40 (48)	13 (59)	14 (52)	19 (54)
1	44 (52)	9 (41)	13 (48)	16 (46)
NHL subtype, n (%)				
DLBCL, NOS	48 (57)	14 (64)	16 (59)	21 (60)
HGBL	13 (15)	4 (18)	5 (19)	5 (14)
tFL	14 (17)	4 (18)	5 (19)	7 (20)
tMZL	1 (1)	-	1 (4)	1 (3)
PMBCL	2 (2)	-	-	1 (3)
MCL	3 (4)	-	-	-
FL	2 (2)	-	-	-
MZL	1 (1)	-	-	-
Age adjusted IPI (%)				
0-1	33 (39)	13 (59)	13 (48)	18 (51)
2	32 (38)	5 (23)	7 (26)	10 (29)
3	19 (23)	4 (18)	7 (26)	7 (20)
Baseline LDH status (%)				
> ULN	33 (39)	10 (45)	13 (48)	16 (46)
> 2x ULN	13 (15)	1 (5)	2 (7)	2 (6)
Bulky disease⁴	17 (20)	2 (9)	3 (11)	4 (11)

¹2L LBCL 4+ HLA matched, dosed with 80M vispa-cel CAR-T cells

²2L LBCL patients treated with 80M vispa-cel CAR-T cells optimized for multiple factors, including 2+HLA matched and young donor

³2L (N=32) and 3L+ (N=3) LBCL 2+HLA matched and young donor, dosed with 40M, 80M, or 120M vispa-cel CAR-T cells

⁴Bulky disease defined by maximum baseline lesion diameter ≥ 7.5 cm

Data cutoff 02Sept2025

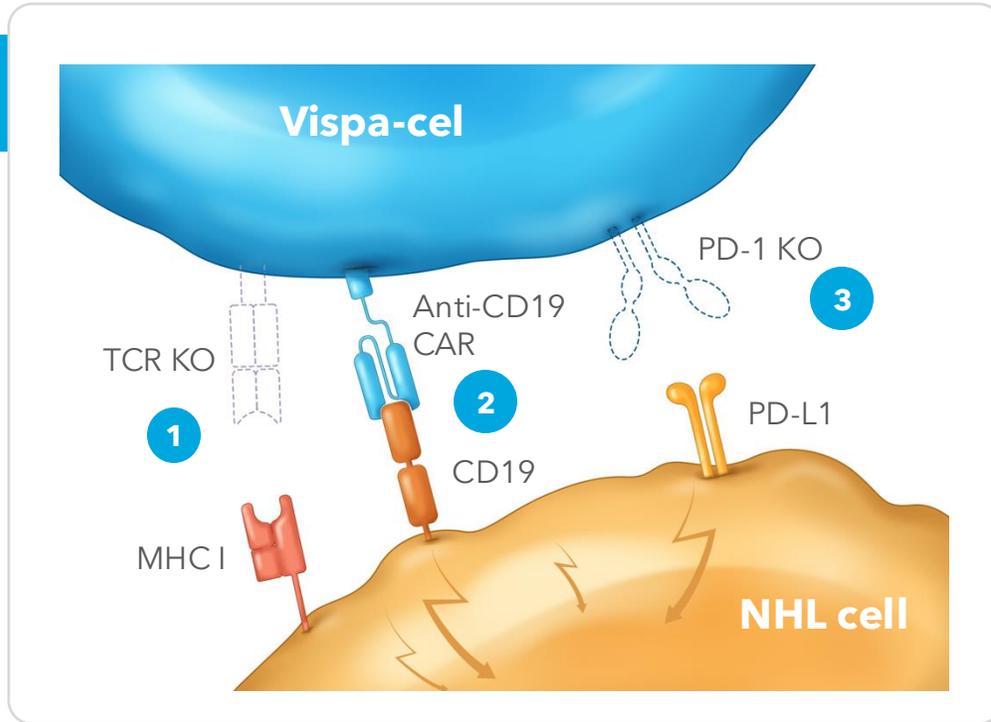
2L: second-line; DLBCL, NOS: diffuse large B cell lymphoma, not otherwise specified; ECOG: Eastern Cooperative Oncology Group; HGBL: high grade B cell lymphoma; HLA: human leukocyte antigen; IPI: International Prognostic Index; LDH: lactate dehydrogenase; MCL: mantle cell lymphoma; MZL: marginal zone lymphoma; NHL: non-Hodgkin lymphoma; PMBCL: primary mediastinal B cell lymphoma; tFL: transformed follicular lymphoma; tMZL: transformed marginal zone lymphoma; ULN: upper limit of normal

Caribou clinical data | November 3, 2025

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Vispa-cel has a PD-1 KO designed to reduce CAR-T cell exhaustion



Armored with 3 genome edits

- 1 TRAC gene knockout (KO)**
 - Eliminates TCR expression, reduces GvHD risk
- 2 Anti-CD19 CAR site-specific insertion into TRAC locus**
 - Eliminates random integration, targets tumor antigen
- 3 PD-1 KO for enhanced antitumor activity**
 - Reduces CAR-T cell exhaustion
 - Potentially contributes to initial tumor debulking

➤ 1st CAR-T in the clinic with **checkpoint disruption** via PD-1 KO¹

➤ Cas9 chRDNA editing for **reduced off-target editing** and enhanced genomic integrity

➤ **Anti-CD19** scFv FMC63 with a 4-1BB costimulatory domain

CAR: chimeric antigen receptor; KO: knockout; CD: cluster of differentiation; chRDNA: CRISPR hybrid RNA-DNA; CRISPR: clustered regularly interspaced short palindromic repeats; PD-1: programmed cell death protein 1; TCR: T cell receptor; TRAC: T cell receptor alpha constant; scFv: single-chain variable fragment

¹ To Caribou's knowledge.

Caribou clinical data | November 3, 2025
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CB-011 appendix slides

CB-011 has a manageable safety profile

Treatment emergent adverse events (TEAEs) in $\geq 25\%$ of patients at selected LD

Adverse events	All at selected LD ¹ N=35		BCMA-naïve 450M at selected LD ¹ N=12	
	Any grade n (%)	Grade ≥ 3 n (%)	Any grade n (%)	Grade ≥ 3 n (%)
Neutropenia/neutrophil count decreased	28 (80)	27 (77)	10 (83)	10 (83)
Anemia	21 (60)	16 (46)	10 (83)	8 (67)
Thrombocytopenia/platelet count decreased	17 (49)	10 (29)	7 (58)	4 (33)
Infections ²	17 (49)	5 (14)	8 (67)	3 (25)
Dizziness	11 (31)	--	4 (33)	--
Cytokine release syndrome	11 (31)	1 (3)	4 (33)	1 (8)
Fatigue	11 (31)	4 (11)	3 (25)	2 (17)
Leukopenia	10 (29)	10 (29)	1 (8)	1 (8)
Decreased appetite	10 (29)	2 (6)	4 (33)	--
Constipation	9 (26)	--	1 (8)	--
Pyrexia	9 (26)	--	3 (25)	--

¹LD regimen of 500 mg/m² cy and 30 mg/m² flu daily x 3 days

²Infections and infestations are by system organ class

Data cutoff 24Sept2025 system presented

cy: cyclophosphamide; flu: fludarabine; LD: lymphodepletion



High-risk, heavily pretreated patients enrolled in CaMMouflage

Patient and disease characteristics	All patients ¹ (N=48)	All patients at selected LD ² (N=35)	BCMA-naïve 450M at selected LD ² (N=12)
Age, years, median (range)	68.5 (49-84)	69 (53-82)	71 (53-80)
Male, n (%)	33 (68.8)	24 (69)	9 (75)
ECOG performance status, n (%)			
0	12 (27)	7 (20)	3 (25)
1	35 (73)	28 (80)	9 (75)
R-ISS disease stage, n (%) at diagnosis			
I	6 (13)	4 (11)	-
II	17 (35)	12 (34)	4 (33)
III	12 (25)	8 (23)	5 (42)
Unknown	13 (27)	11 (31)	3 (25)
High risk cytogenetics³, n (%)	27 (56)	19 (54)	9 (75)
Extramedullary disease (EMD), n (%)⁴	17 (35)	12 (34)	5 (42)
Prior lines of therapy, median (range)	4 (3-11)	4 (3-11)	4 (3-5)
Median time since diagnosis (years)	5.3 (1-14.9)	5.3 (1-14.9)	4.8 (1.7-14.5)
Prior stem cell transplant, n (%)	30 (63)	20 (57)	5 (42)
Prior exposure to BCMA therapy, n (%)	8 (17) ⁵	5 (14) ⁶	-

¹All patients treated with a single dose of CB-011 and a lymphodepletion regimen of either 500 mg/m² cy or 300 mg/m² cy with 30 mg/m² flu daily x 3 days

²LD regimen of 500 mg/m² cy and flu 30 mg/m² daily x 3 days

³High-risk cytogenetics include t(4;14), del(17/17p), t(14;16), t(14;20), and amplification/gain (1q)

⁴EMD defined as: soft tissue plasmacytoma noncontiguous with bone or lytic lesion with paramedullary extension

⁵4 patients received belantamab (ADC) one of whom also received elranatamb (bispecific), 3 patients received teclistamab (bispecific), and 1 patient received NK trispecific (CC-92329 (BCMAXNKG2D/CD16))

⁶2 patients received belantamab (ADC) one of whom also received elranatamb (bispecific), 2 patient received teclistamab (bispecific), and 1 patient received NK trispecific (CC-92329 (BCMAXNKG2D/CD16))

Data cutoff 24Sept2025

Cy: cyclophosphamide; ECOG: Eastern Cooperative Oncology Group; flu: fludarabine; LD: lymphodepletion; NK: natural killer; RISS: revised international staging system

Caribou clinical data | November 3, 2025

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Low rates of Grade ≥ 3 cytopenias at Day 35 in CaMMouflage

	All patients (N=48)		All at selected LD (N=35)		450M BCMA naïve at selected LD (N=12)	
	Grade ≥ 3 at anytime n (%)	Grade ≥ 3 at D35 n (%)	Grade ≥ 3 at anytime n (%)	Grade ≥ 3 at D35 n (%)	Grade ≥ 3 at anytime n (%)	Grade ≥ 3 at D35 n (%)
Anemia	26/48 (54)	6/43 (14)	19/35 (54)	5/33 (15)	8/12 (67)	2/12 (17)
Neutropenia	41/48 (85)	4/40 (10)	29/35 (83)	3/30 (10)	11/12 (92)	2/12 (17)
Thrombocytopenia	17/48 (35)	12/37 (32)	13/35 (37)	8/27 (30)	5/12 (42)	3/10 (30)

Table reflects cytopenias based on laboratory data; grade ≥ 3 at D3 defined as cytopenia of those evaluable at D35 (+/-5 days)
 Includes patients with documented recovery
 Data cutoff: 24Sept2025



CB-011 has a manageable safety profile

Treatment emergent adverse events (TEAEs) in $\geq 25\%$ of all treated patients

Adverse events	All patients ¹ N=48		All at selected LD ² N=35		BCMA-naïve 450M at selected LD ² (N=12)	
	Any grade n (%)	Grade ≥ 3 n (%)	Any grade n (%)	Grade ≥ 3 n (%)	Any grade n (%)	Grade ≥ 3 n (%)
Neutropenia/neutrophil count decreased	38 (79)	37 (77)	28 (80)	27 (77)	10 (83)	10 (83)
Anemia	31 (65)	23 (48)	21 (60)	16 (46)	10 (83)	8 (67)
Thrombocytopenia/platelet count decreased	24 (50)	15 (31)	17 (49)	10 (29)	7 (58)	4 (33)
Infections ³	22 (46)	5 (10)	17 (49)	5 (14)	8 (67)	3 (25)
Leukopenia	17 (35)	17 (35)	10 (29)	10 (29)	1 (8)	1 (8)
Dizziness	14 (29)	--	11 (31)	--	4 (33)	--
Cytokine release syndrome	14 (29)	1 (2)	11 (31)	1 (3)	4 (33)	1 (8)
Fatigue	14 (29)	5 (10)	11 (31)	4 (11)	3 (25)	2 (17)
Pyrexia	13 (27)	--	9 (26)	--	3 (25)	--
Decreased appetite	12 (25)	2 (4)	10 (29)	2 (6)	4 (33)	--

¹Includes both LD regimens: 300 mg/m² or 500 mg/m² cy with 30 mg/m² daily x 3 days

²LD regimen of 500 mg/m² cy and 30 mg/m² flu daily x 3 days

³Infections and infestations are presented by system organ class

Data cutoff 24Sept2025

cy: cyclophosphamide; flu: fludarabine; LD: lymphodepletion



No GvHD, IEC-EC, parkinsonism, or cranial nerve palsies observed at any dose level in CaMMouflage

Adverse events	All patients ¹ (N=48)		All at selected LD ² (N=35)		BCMA-naïve 450M at selected LD ² (N=12)	
	Any grade n (%)	Grade ≥3 n (%)	Any grade n (%)	Grade ≥3 n (%)	Any grade n (%)	Grade ≥3 n (%)
Infections	22 (46)	5 (10)	17 (49)	5 (14)	8 (67)	3 (25)
CRS	14 (29)	1 (2)	11 (31)	1 (3)	4 (33)	1 (8)
ICANS	3 (6)	--	3 (9)	--	3 (25)	--
IEC-HS	3 (6)	1 (2)	3 (9)	1 (3)	1 (8)	1 (8)
IEC-EC	--	--	--	--	--	--
GvHD	--	--	--	--	--	--
Prolonged cytopenias ³	NA	13/37 (35)	NA	11/33 (33)	NA	5/12 (42)

¹Includes both LD regimens: 300 mg/m² cy or 500 mg/m² cy and flu 30 mg/m² daily x 3 days

²LD regimen of 500 mg/m² cy and flu 30 mg/m² daily x 3 days

Data cutoff 24Sept2025

³Any continued ≥grade 3 cytopenia at ≥day 35, denominator shown as patients who are evaluable at day 35 (+/-5 days)

AE: adverse event; CRS: cytokine release syndrome; cy: cyclophosphamide; flu: fludarabine; GvHD: graft versus host disease; ICANS: immune effector cell-associated neurotoxicity syndrome; ICAHT: immune effector cell-associated hematotoxicity; IEC-EC: immune effector cell-associated enterocolitis; IEC-HS: immune effector cell-associated hemophagocytic lymphohistiocytosis-like syndrome; LD: lymphodepletion regimen; NA: not applicable

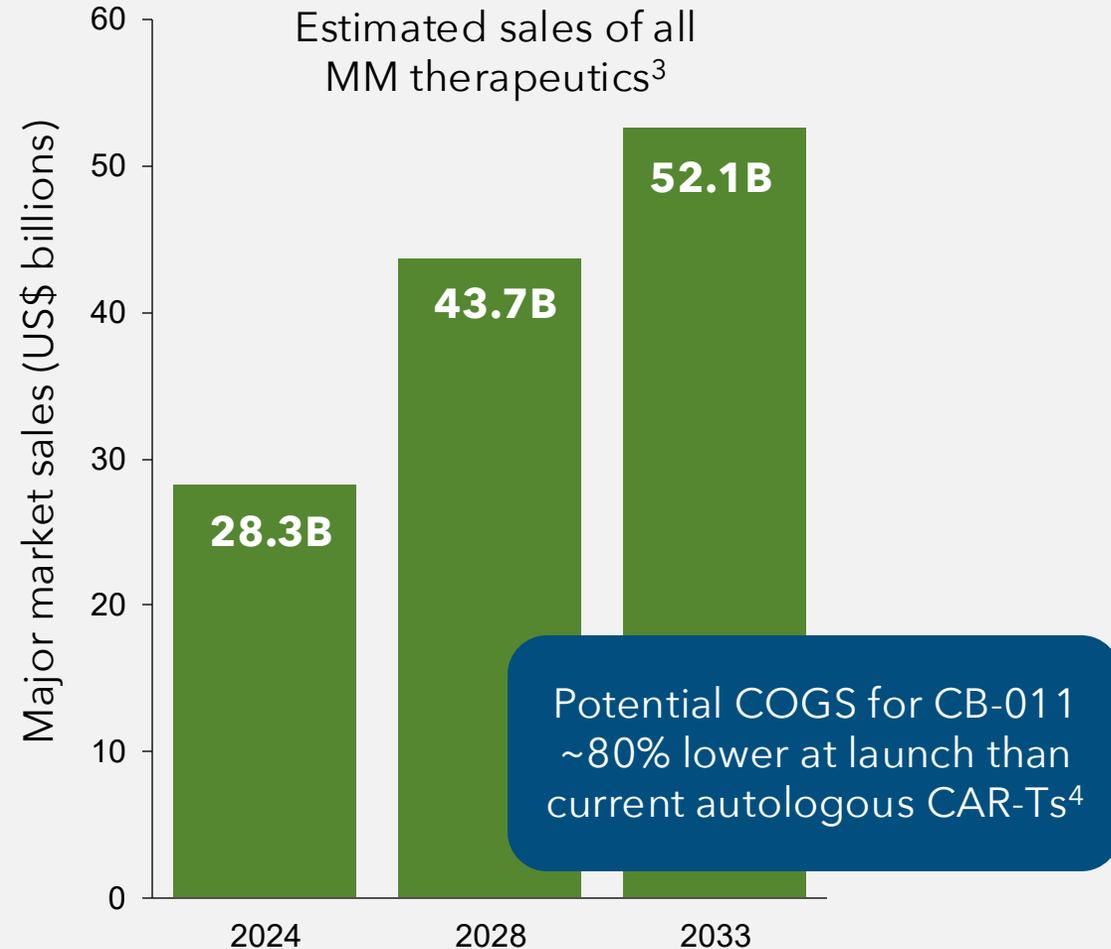


CB-011 has potential to address unmet need and capture portion of increasing market opportunity

~192,000
people with MM in U.S.¹

~36,000
newly diagnosed in U.S. per year¹

Only 1 in 10
MM patients receive
autologous CAR-T cell
therapies²



¹NCI's SEER 2025; total people with MM in U.S. reported in 2022; newly diagnosed patients reported in 2025

²Gilead Q3 2024 earnings call transcript; Poseida Therapeutics International Myeloma Society Meeting data call 2024

³Morris and Webber. Nat Rev Drug Discov 2025 Apr;24(4):244-245; markets included are United States, France, Germany, Italy, Spain, UK, and Japan

⁴Harrison RP, et al. Cytotherapy, 2019; 21:224-233

MM: multiple myeloma



CB-011 compared to approved bispecific antibody therapies

FOR ILLUSTRATIVE PURPOSES ONLY.

No head-to-head trials between these products have been conducted. Caution is advised when comparing results of different clinical studies as there are differences in patient populations, follow-up times, clinical trial phases, subject characteristics, trial design, and other factors. See Important Information.

		CB-011 450M at selected LD, BCMA naïve N=12		TECVAYLI ¹ (teclistamab) MajesTEC-1 N=165	ELREXFIO ² (elranatamab) MagnetisMM-3 N=123	TALVEY ³ (talquetamab) MonumenTAL-1 (weekly/Q2W dosing) * (N=30/N=44)	LYNOZYFIC ⁴ (linvoseltamab) LINKER-MM1 N=117	
Median follow up		8.3 mos		14.1 mos	14.7 mos	11.7/4.2 mos	14.3 mos	
Efficacy	ORR	92%		63%	61%	70%/64%	71%	
	CR and sCR	75%		40%	35%	23%/23%	50%	
	≥VGPR	83%		59%	56%	57%/52%	63%	
	Median DoR	NR		18.4 mo	NR	10.2 mo/ 7.8 mo	29.4 mo	
	MRD-negativity rate	91% (10/11)		27%	90%	69%	91%	
		450M (N=12)	All dosed at selected LD (N=35)					
Safety	CRS	Gr 3+	8%	3%	0.6%	0%	3%/0%	0.9%
		Any	33%	31%	72%	58%	77%/80%	46%
	Neurotox (ICANS)	Gr 3+	0%	0%	0.6%	0%	0%/0%	3%
		Any	25%	9%	15%	3%	10%/5%	8%
	Infections	Gr 3-4	17%	9%	45%	40%	7%/7%	36%
		Gr 5	8%	6%	(12 deaths due to COVID-19)	7%	0%/0%	3%

¹N Engl J Med 2022;387:495-505 (MRD: 44 pts (of 165 total) at 10-5 sensitivity); excluded prior BCMA

²Nature Medicine volume 29, 2259-2267 (2023) (MRD: Evaluable pts (N=29) with CR or better); excluded prior BCMA

³N Engl J Med 2022;387:2232-2244 (MRD: Among 16 evaluable pts with CR or sCR across all cohorts); 6pts received prior BCMA-targeted bsAb or CAR-T therapies

⁴J Clin Oncol. 2024 Aug 1;42(22):2702-2712 (MRD evaluable pts (N=21) with CR or better); Linvo trial allowed BCMA ADC (belamaf) only 10 pts received belamaf in the study

NR: not reached



CB-011 compared to allogeneic and autologous anti-BCMA CAR-T cell therapies

FOR ILLUSTRATIVE PURPOSES ONLY.

No head-to-head trials between these products have been conducted. Caution is advised when comparing results of different clinical studies as there are differences in patient populations, follow-up times, clinical trial phases, subject characteristics, trial design, and other factors. See Important Information.

		CB-011 (N=12 450M, 500 cy BCMA naïve)		P-BCMA-ALLO1¹ (N=23, 750 cy Total arm C)*	ABECMA³ (<i>Ide-cel</i>) KarMMa-3 N=254 (efficacy)	CARVYKTI⁴ (<i>Cilta-cel</i>) CARTITUDE-4 N=208 (efficacy)	Anito-cel⁵ iMMagine-1 (Ph2) N=86 (efficacy)	
Median follow up		8.3 mos		<3.5 mos ²	18.6 mos	15.9 mos	9.5 mos	
ORR		92%		91%	71%	85%	97%	
CR and sCR		75%		22% ²	39%	73%	62%	
Efficacy	≥VGPR	83%		48% ²	60%	81%	81%	
	Median DoR	NR		--	14.8 mo	NR	--	
MRD negativity rate		91% (10/11)		--	20%	88%	93%	
		450M (N=12)	All dosed, 500 cy (N=35)		N=250 (Infections) N=225 (CRS/ICANS)	N=208 (Infections) N=176 (CRS/ICANS)	N=98 (safety)	
Safety	CRS	Gr 3+	8%	3%	0%	5%	1%	
		Any	33%	31%	39%	88%	76%	83%
	Neurotox (ICANS)	Gr 3+	0%	0%	0%	3%	3%**	1%
		Any	25%	9%	13%	15%	21%**	9%
	Infections	Gr 3-4	17%	9%	17%	24%	27%	10%
		Gr 5	8%	6%	0%	4%	(7 deaths due to COVID-19)	(1 death due to fungal infection)

¹ASH Poster 2024; includes BCMA naïve and BCMA exposed patients; *the BCMA Naïve cohort in this study (N=9) had a reported ORR of 100%, no other values were reported;

if estimated visually from the graph presented, CR and sCR are estimated to be ~20% and VGPR is estimated to be ~55% (see Important Information)

²Poseida IMS Investor Presentation 2024

³N Engl J Med 2023;388:1002-1014 (MRD: Within 3 mos before occurrence of at least a CR)

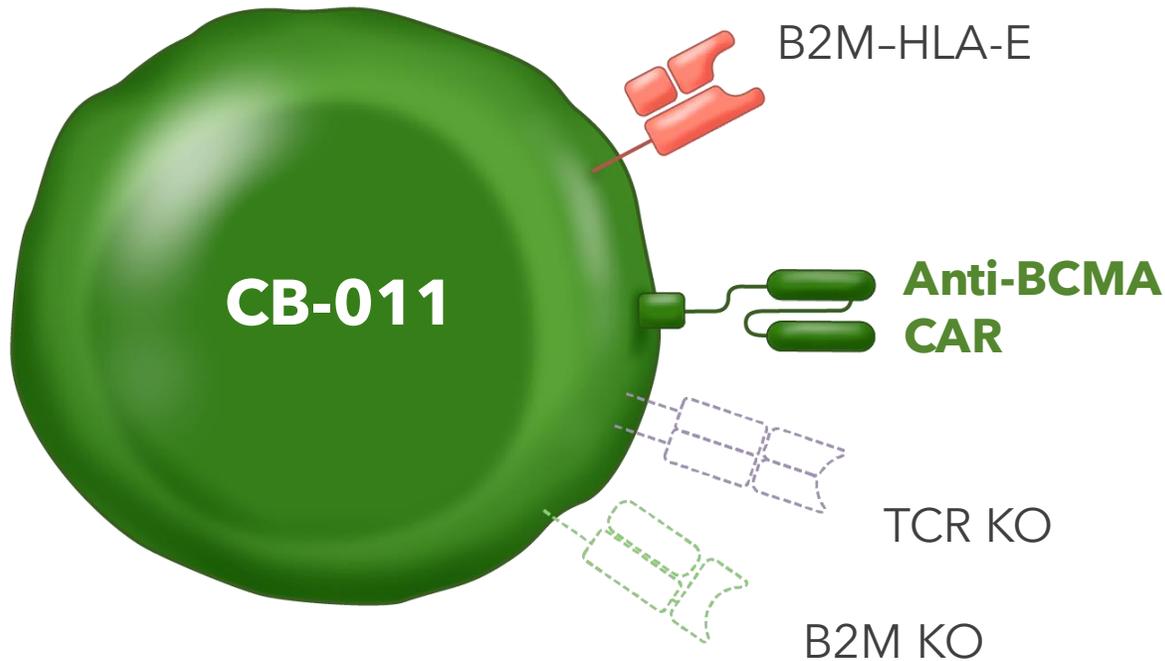
⁴N Engl J Med 2023;389:335-347 (MRD negativity at any time during trial; in 144 evaluable pts); **Includes movement/neurocognitive AEs in addition to ICANS

⁵ASH 2024 oral presentation; Arcellx Corporate Presentation Feb 2025 (MRD: Of 58 evaluable pts at 10-5 sensitivity)

NR: not reached



CB-011: allogeneic anti-BCMA CAR-T cell therapy armored with immune cloaking to reduce T and NK cell rejection

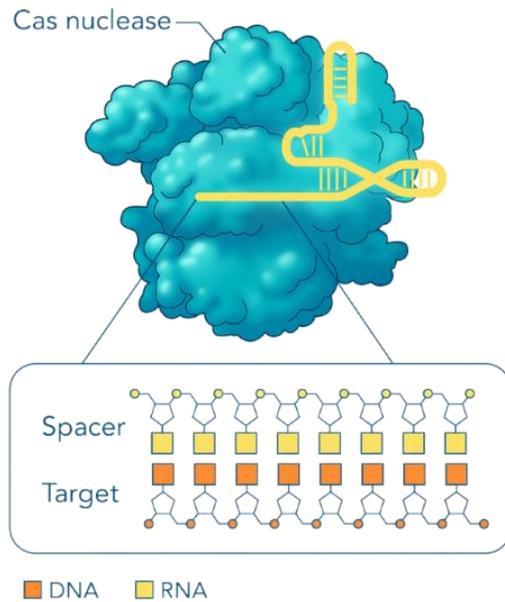


- ✓ Armored with 4 edits using chRDNA genome-editing technology for precision and significantly reduced off-target editing
- ✓ Immune cloaking implemented through:
 - *B2M* gene KO to slow down T cell-mediated rejection
 - B2M-HLA-E-peptide fusion insertion to blunt NK cell-mediated rejection
- ✓ Removal of HLA class I surface expression mimics a 6 of 12 HLA match
- ✓ Designed for functional persistence

Corporate appendix slides

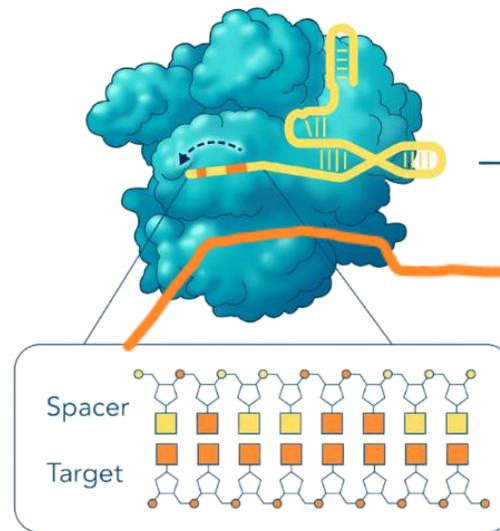
chRDNA guides promote on-target and reduce off-target edits

First-generation all-RNA CRISPR-Cas

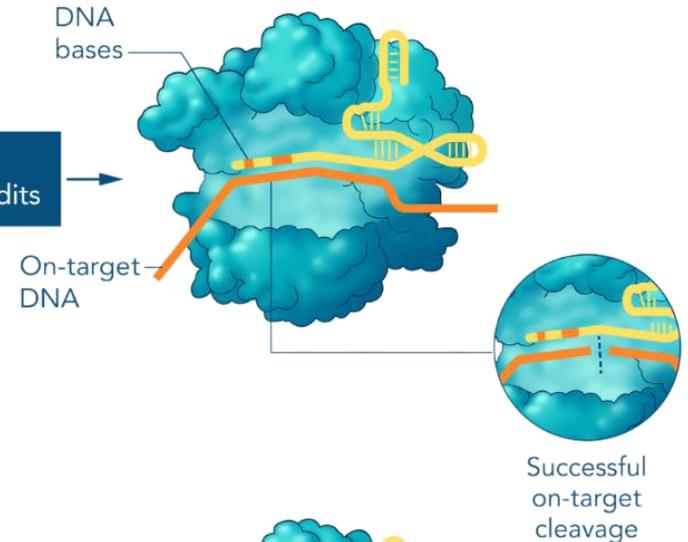


■ DNA ■ RNA

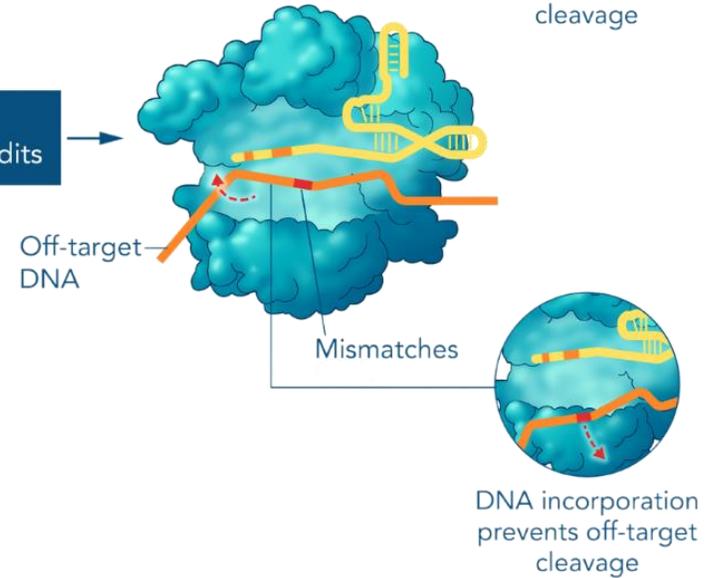
chRDNA CRISPR hybrid RNA-DNA



Promotes on-target edits



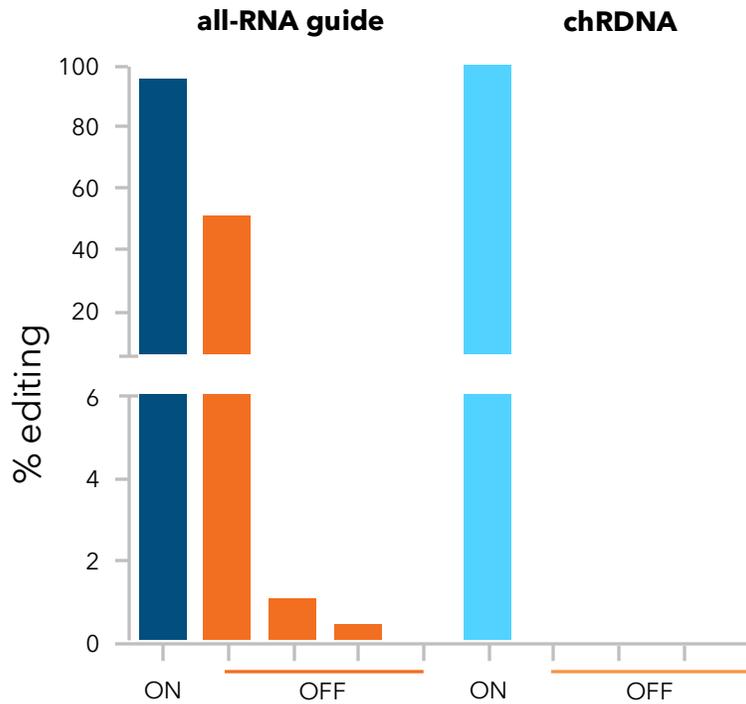
Reduces off-target edits



chRDNA guides significantly improve editing specificity

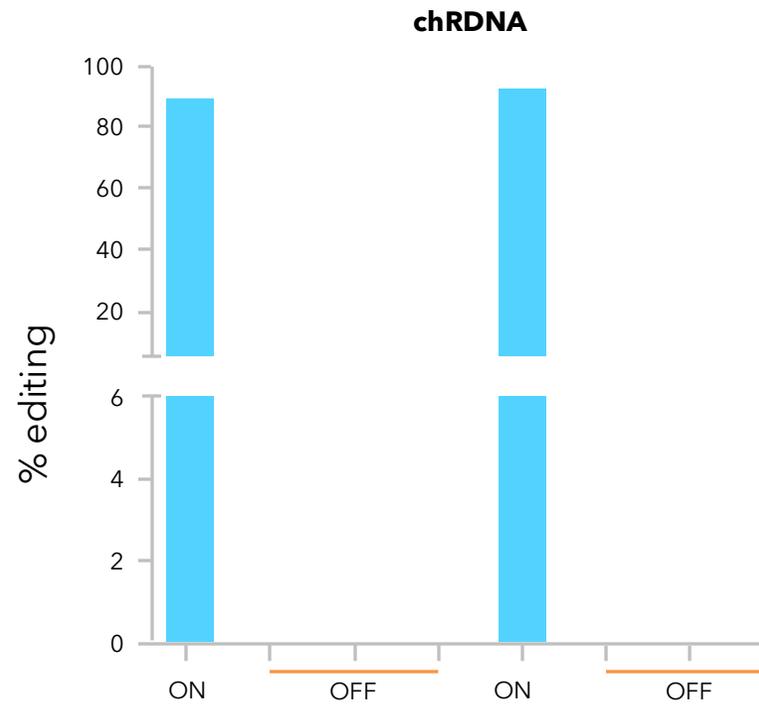
Knockout

Cas9



PDCD1

Cas12a

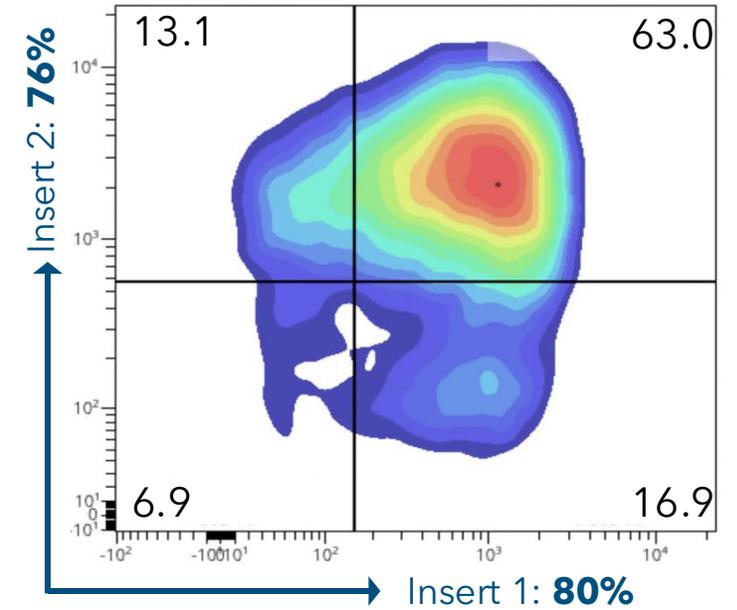


TRAC

B2M

■ All-RNA guide on target
 ■ chRDNA guide on target
 ■ All-RNA guide off target
 ■ chRDNA guide off target

Knock-in



Cas12a chRDNA genome editing + AAV6 transduction leads to >60% of manufacturing-scale engineered T cells with all 4 intended edits



Engineering for improved activity against disease is key to unlocking the full potential of allogeneic cell therapies

Caribou is implementing multiple armoring strategies

